1	CITY OF NORTH CANTON, OHIO
2	COMMITTEE OF THE WHOLE MEETING
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5	TRANSCRIPT OF
6	APRIL 29, 2019, MEETING
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12	Transcript of Proceedings of the North Canton City
13	Council, taken by me, the undersigned, Laurie Maryl Jonas,
14	a Registered Merit Reporter and Notary Public in and for
15	the State of Ohio, at North Canton City Hall, 145 North
16	Main Street, North Canton, Ohio, on Monday, April 29,
17	2019, at 7:00 p.m.
18	2019, ac 7.00 p.m.
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1	APPEARANCES:
2	Daniel Jeff Peters, Council President, Ward 2
3	Doug Foltz, Vice President, Ward 1
4	Mark Cerreta, At Large
5	Daryl Revoldt, At Large
6	Marcia Kiesling, At Large
7	Stephanie Werren, Ward 3
8	Dominic Fonte, Ward 4
9	Patrick A. DeOrio, Director of Administration
10	Timothy L. Fox, Director of Law
11	Laura E. Brown, Director of Finance
12	Robert G. Graham, Engineering Services
13	David J. Held, Mayor
14	Catherine Farina, Assistant Director of Administration
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1	MR. PETERS: Okay. I'd call to order the
2	committee meeting, Monday, April 29, 7 p.m.
3	Laura, will you please call the roll.
4	MS. BROWN: Peters?
5	MR. PETERS: Here.
6	MS. BROWN: Foltz?
7	MR. FOLTZ: Here.
8	MS. BROWN: Cerreta?
9	MR. CERRETA: Here.
10	MS. BROWN: Revoldt?
11	MR. REVOLDT: Here.
12	MS. BROWN: Kiesling?
13	MS. KIESLING: Here.
14	MS. BROWN: Werren?
15	MRS. WERREN: Here.
16	MS. BROWN: Fonte?
17	MR. FONTE: Here.
18	MS. BROWN: Seven present.
19	MR. PETERS: Thank you.
20	All right. First up, Finance and Property,
21	Chairwoman Werren.
22	MRS. WERREN: So tonight we're going to have
23	a presentation from Johnson Controls, and they have
24	asked if they could come up last week, and we didn't
25	know, so we had a lot of questions and stuff, so I

think this is a great way for us to see what they can offer and do and then we'll ask our questions. Is that good?

MR. PETERS: Welcome.

MS. WILSON: Thank you. And my name is Shestin Wilson. I'm with Johnson Controls. This is Vince Lehman; he is our development engineer. He is — actually lives 20 minutes from here and he's been working with us on this project for — since I think we started in October, so working with Patrick and the administration. And then this is Zach Thomas, our sales manager. I think you met him at the Walsh meeting.

So I want to first thank you for having me here tonight, and thank you for your thoughtful consideration of this project over the last couple council meetings. I've listened — I've been here and listened to last week's online on YouTube and I guess I want to walk you through where we've been over the last six months. I'm going to try to do it as fast as I can and take you on a six-month journey in ten minutes. So if you have any questions during, please just ask so I can clarify things.

So real quick, high level, is who is Johnson Controls. We are a manufacturer of building

equipment. We make HVAC building controls, fire suppression, fire alarms, security systems. Basically we're a full-service provider. We specialize in smart buildings and smart cities. We've been in business since 1985. We've been here in Ohio for over a hundred years. We have —— right now we have \$192 million worth of active guarantees in the state, so we have a vast number of customers that we've been worked with —— that we have worked with, and that's more business than any other company has in the state of Ohio. There's a list of our —— some of our references on the left also.

And over the years, these types of projects have generated over 6,000 jobs in the state of Ohio. This is a performance infrastructure program. It's legislatively enabled through ORC 717.02, and it allows — it was created in 1985 and it's meant to allow cities to upgrade their infrastructure, their buildings, their lighting through energy and operational savings. So it's a fiscally responsible model. It's you leverage your existing budget, and you try to do it in budget—neutral approach. So you're redirecting dollars from the utility company back into the city's coffers to pay off the cost of the project. Our number one goal in any project is

to eliminate the city's risk.

So in typical construction events, customers see 4 to 9 percent change orders of the cost of project in change orders. We guarantee there will be no change orders, so we guarantee the installation cost once we develop that. We also guarantee the performance of the project. Meaning we work with the city during the development with the end in mind. So what are your goals? And then when the project is complete, we want to achieve those goals. We're not going to value engineer out those key elements. We guarantee the savings. So when we present the contract with the installation costs, we also present projected savings, and those are guaranteed and backed by Johnson Controls and then measured and verified over the length of the project.

This is a list of some typical improvements that we do all day every day across the country. Here in this project we're focusing on lighting, boiler replacement, chiller replacement, windows and the water treatment sludge press. So some of these items have a quick payback period, some of them have a longer payback period, meaning they generate less savings over time.

The question -- I heard the question asked at

one point, can the city self-implement some of this work? Yes. I mean, the city could self-implement some of the LED lighting or some of these projects, but the beauty of this program, and really the reason that the legislation was created is to capture the savings generated from the lighting, for example, and apply it to a heavier-lifting item like a chiller. So that way you're taking a proactive approach, a fiscally responsible approach, and you're not being surprised in two years when the chiller fails and then you have to tap into capital budget to fix it.

This is our process, our steps. I'm going to walk through these to show you where we've been and where we're going. So we started with a utility bill analysis. We looked at the — all the city—owned buildings, your spend, your gas and water spend over a 12-month period, and one thing really jumped out at us, which is the city hall was operating — or is operating at \$4.12 a square foot, which is fairly high for a building of this type of usage and its age. You would typically see it around a dollar, a dollar—fifty. So there's a big opportunity for savings in that building — in this building.

The next step was to actually walk those facilities and see is there a physical, mechanical

pathway to achieve that — those savings. We presented to the city opportunities — or to the administration opportunities at all of these buildings, and the administration decided to focus this project on the city hall, the streetlights, and the water treatment plant.

So the next step was to present our findings of the feasibility study, and these are preliminary numbers, okay? This is an "is it possible" check.

And the answer is yes. The general fund project would include improvements to city hall, LED lighting, lighting controls, a boiler replacement, a chiller replacement, building management system, window improvements, weather stripping, and completing the conversion of the streetlights to LED. All of those items can generate 1.4 million in savings over a 20-year period, and the estimated cost of the project is 900,000. So when you factor in the cost of financing, it does self-fund and it actually produces a positive cash flow of about \$10,000.

On the enterprise side, Vince, do you want to -- Vince walked all of the buildings. But do you want to specifically talk about the water treatment plant upgrades?

MR. LEHMAN: Sure. So on the water treatment

side of things, we went out and took a look at the plant, and really the good news for you is you're doing a great job. The people you have out there running it are doing a fantastic job running it, so hats off, because I don't always see that when I go out and take a look at these things.

So as we went through, we started out looking at kind of bigger picture, a little more, I wouldn't say exotic, but a little bit out-of-ordinary things to do and ways to help out. And one of the things that came to light is the way you're transporting and you're dealing with your sludge. And I know there's been some discussion that you've had with that, you know, over a period of time and kind of where to go from there. But, you know, Mark and the rest of the people out there kind of had an idea of what they wanted to do and how they wanted to deal with the sludge and using a press-type of approach to dewater that and make it, frankly, significantly less expensive to go ahead and dispose of.

And, in fact, an opportunity actually exists that you may be able to take — can't promise this right now, but you may be able to take and actually recoup money from that and actually sell the material. We've done that in some other locations

and we'll investigate here. Can't promise you; I have to make sure I find a buyer first. But there may be opportunity to do that. So in essence, you know, doing some continuation of some lighting work out there and dealing with the installation of a sludge press and all the peripheries that go along with that probably would be a good thing to do, and, in fact, would be a strong recommendation from us.

I know, Mark, I think you brought some materials here for maybe do some show and tell. I don't know if you want to take a look at those right now, but you can kind of see what we're talking about.

MS. KIESLING: Yeah.

MRS. WERREN: Yeah. We like show and tell.

MR. LEICHTAMER: Handouts for sludge.

First of all, I'd like to say this is the way we send to the sludge lagoons out back. The five ponds we have out back. This is about 5 percent solids. You see how it settles out. And this water here on the top, which is supernate, can be recaptured and sent back to the head of the plant for reuse. And that will happen in the sludge.

MRS. WERREN: We don't do that now?

MR. LEICHTAMER: We do not. We could, and we

used to, but it is ground under the influence of surface water because the pond is not covered.

MRS. WERREN: Got it.

MR. LEICHTAMER: So we could be able to recover this once if you put in a sludge press.

Just to show you what we're dealing with now, we currently have five ponds that are completely full. This is about three weeks' drying time in the sludge lagoon. After it's been sent out at this, it's — this is about three weeks' drying time, which is probably only 20, 25 percent solids. It's mostly water. It's like pudding.

And I snuck over to Aqua today and stole some of their filter cakes off of their press. This is what it ends up. It presses it into big sheets about an inch thick, 2 meters by 2 meters, and it drops out of the belt press on the bottom and shatters on a hard surface. And then they have an auger that breaks it down into the smaller cakes, and that's how the farmers love it on the back end because they use the sling feeders to spread it on their fields. And I know for a fact we can get rid of it in that form as compared, because basically we have to send it back to this form, we liquefy it, haul it out in a tanker truck and spread it out on the farmers' fields

1	currently, so we're basically paying to haul the
2	water back out. That's where it becomes inefficient
3	and expensive. And the ponds are always full. Our
4	windows every year seem to keep closing. You have a
5	month in the spring and a month in the fall to get
6	rid of it or the farmers don't want it after that
7	because the fields are too wet or their crops are
8	planted. And that window gets smaller and smaller,
9	it seems like, every year. Like last winter, they
10	couldn't come back at all because it was too wet in
11	the fields.
12	MRS. WERREN: And there's no problem with the
13	farmers wanting to buy it; right?
14	MR. LEICHTAMER: Not at that point, no.
15	MRS. WERREN: There's a demand for this?
16	MR. LEICHTAMER: There's a demand for that
17	but not this way. It's getting harder and harder to
18	get rid of it.
19	MRS. WERREN: I like the show and tell.
20	Thank you.
21	MR. LEHMAN: It's my understanding
22	thanks, Mark.
23	So yeah, you can see by doing that you really
24	take an opportunity to take something that is costing
25	the city money to get rid of by hauling it away and

eliminating some of the problems with filling up your basins and things like that to turning it into something that can readily be disposed of at no cost, which we know exists today, to the potential to actually turn it into a revenue source. And that's a golden opportunity for you to work with and something we'd be excited to work with you on.

MS. WILSON: So these numbers here, project cost is estimated right now at 2.2 million. Project could generate 3.7 in savings. That's just reducing your hauling fees. There's upside to that that doesn't include actually selling the product. So there's upside to the revenue stream. And factoring in the cost of financing, it would — right here alone would generate \$480,000 in positive cash flow over the term.

The legislation requires procurement; right? Competitive bidding. There's two ways to do that. Through an RQ process or a cooperative purchasing agreement. The administration chose to do a cooperative purchasing agreement, which allows the city to get the very best price across the board on the project. In 2017, this was the — this type — this energy services program was nationally bid. They had 61 firms who were a part of the selection

process. Five were shortlisted, three were selected, and Johnson Controls was number one. The City of North Canton has been a member of Sourcewell since 2007, and that's your member ID right there. And so this is — this meets the competitive procurement requirements in legislation.

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So the next step is to move into project development. This is where we are today. Looking at a project development agreement. It's included in the -- in the attachments that you have received. And this is basically our cost to engineer and design the project. We're not in the business of engineering projects. We -- we want to actually manage the installation for you, so we're just showing you this cost up front, but that cost is actually rolled into the total cost of the project, the 3.2 million. So it -- the city's allocating it right now but it's not going to come out of pocket. That's going to be part of that self-funding \$3.2 million project. And then at the outcome of the project design and development, it's typically about a three-month project, so Vince and I would come back to council in August or September time frame with a final design and a breakdown. We would present to the administration a breakdown of cost and savings

and ROI for the items and then the city has the information to make an informed decision on what scope items they want to include. What makes sense to include in that final project. So there's a lot of flexibility that the city has over the next three months in working with us to actually design the final project. And that's going to be presented in September.

And finally, we would present the contract. Like I said before, that contract has a guaranteed installation cost, guaranteed savings, and Johnson Controls would manage the installation. We try to use local labor as much as possible, and we bid out the subcontracts to ensure that we get the best price and we manage those subcontracts throughout the project, the installation, and we are responsible for ensuring that it's complete on time and under budget.

And the final step is measurement verification. Which is once the project is installed, we measure your savings quarterly and — typically. And we report those savings to you on an annual basis, and if there are any shortfalls, we pay them on an annual basis.

So I hope that answers some of the questions.

I'm sure there's some questions out there so I guess

I'll open it up.

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MR. FONTE: So I have a question.

MS. WILSON: Yeah.

MR. FONTE: So, like, when you look at the scope of the project, it sounds like the biggest cost is the sludge compressor, or whatever you want to call it. And I think I read somewhere that the city already identified what system they want to use; is that correct?

It actually makes it a lot MR. LEHMAN: Yes. easier as we put the project together. You know, in talking to Mark, they have looked at a number of different types of systems to work with. discussed that back and forth as far as what, you know, I've seen and what my team has seen in various situations. And, quite frankly, we agree that the press is the most cost-effective, the easiest way to implement, and the one with the best life cycle costs, long-term cost, is low maintenance. And what that does for us, when we do the development, is instead of having to go through the process of putting all of that together and doing test projects where we bring in the different technologies, try them out, see what everything looks like, we were able to just move right into the final design of the

1 the use of the press and all the ancillaries with it, the piping, the building, the conveyors and all that 2 3 stuff with it, and it helps keep that overall 4 engineering cost down to start with. 5 Is that 2.2 million without MR. FONTE: 6 financing? Is that the raw cost to do the project? 7 MR. LEHMAN: Yes. 8 MR. FONTE: So here is my thinking. So we have lighting, the building, which seems like this is 9 10 kind of a high priority because of the \$4 1/2 or 11 whatever you said was the cost. 12 MR. LEHMAN: Over \$4, yeah. 13 MR. FONTE: This is just me thinking out 14 loud, just being an entrepreneur thinker --15 MR. LEHMAN: Sure. 16 MR. FONTE: Is the 3.2 million, if I had a 17 magic wand and I had the money I would just say let's 18 do it. I just always look at the financing cost over 19 20 years. You know, I look at the longevity of the 20 project and that, and that's how I always think about 21 That's why I mentioned probably cost plus 22 versus cost neutral. And so the way I look at it is 23 that if I spent 1.2 million in financing, that could 24 pretty much take care of a lot of these smaller

So I didn't know if there was a way that

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projects.

1 we could phase it in over time or does it all have to 2 be done together? Is it more cost-effective to do it 3 together? I mean, because I look at this more like a capital improvement-type thing overall, and I always 4 5 like to say -- I mean, I think we have a reserve fund 6 that Laura has. It would just be great if we could 7 somehow get some money into the reserve fund and just 8 maybe see what the breakdown of these projects are 9 and take a bite at a time. I mean, I think it's wise 10 to know what priority you think it should be, based 11 on your expertise, and then we can just kind of 12 execute them one by one. Just in my mind, it's hard 13 for me to get around 1.2 in financing. That's my 14 personal feeling. I think it's a good idea. I 15 just -- the money is what -- it's like, you know, 16 like if it was bricks and mortar, I'd feel better 17 versus like, you know, other things. 18

Sure. Yeah. I understand. MR. LEHMAN:

That's just my thought. MR. FONTE: I don't know what everybody else thinks about it.

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MR. LEHMAN: I guess the answer -- you asked a lot of stuff in there. So the simple answer is, is yes, you can phase things, okay? Is it more expensive to phase them? It depends how you phase them. And the other thing that you need to be aware

of is that through the legislation, as you phase certain things you can only take the savings for that phase. So you don't want to do all the stuff that pays for itself very quickly today and then take five years down the road or two years down the road or whatever and do, you know, additional work at that point because you've already captured that savings and applied it to that first phase.

So as you look at this, and that's part of what we do when we do the development side of things is we give you that information. And not only do we say, you know, what everything is going to cost and what the savings impact is, but what is the relationship between that. So as we put the development together, you'll have the opportunity to say, well, you know what? Maybe I should do this and not do this kind of scenario. Not only will we say to you, okay, it's going to take this many dollars out of the project, but we'll also say this is the impact you're going to have on the savings associated with the project and the resulting change in finance. What does the big picture look like? Does that answer?

MR. FONTE: Yeah. I mean, just for me it's just a matter of, you know, I always like to pay as I

go as best we could, you know, instead of financing it in.

MR. LEHMAN: Sure.

MR. FONTE: These are things that are capital improvements that should be in the budget anyhow but they're probably not. Maybe that's something we can do down the road, you know, with the funding we had mentioned, but I would just like to see if we paid for the engineering to get the blueprint to see, you know, so we can prioritize it, figure out the most efficient way to spend the money. Because again, these things might be over the next three years or four years to do the whole package. Maybe with the sludge plant, maybe the water, you know, we've got a few water, you know, a few water lines to replace, maybe we could delay a couple of those and just pay for it, you know, out of the fund.

So those are the things that just go through my mind. I don't know if anybody has any sense.

MR. LEHMAN: A couple of things I'd like to

-- I want to make sure you understand as we go

through this. When we put our engineering fees

together, the 96,000 to develop all of this, okay, as

I mentioned earlier -- excuse me. Or Miss Wilson

mentioned earlier, we do this kind of a team

arrangement. So the cost to engineer, since we don't sell engineering studies and we don't — that's not where we make our money, that's — it's significantly less than what you're going to see if you go out and you hire a consulting engineer to engineer and design all of this. The reason that we're able to do that is not because we're just nice people, because we got to run a business. But the reason we do it is the methodology that we use when we put it together. So we do it in a team type of arrangement. So we're working with you to set priorities.

As we're doing the design, we're working with the contractors that are giving us prices on the equipment and negotiating with them as we put this together. So the drawings that we put together are not 100 percent, you know, construction drawings with a spec this big and, you know, 70 pages of drawings with it. We do things that are more along the lines of schematic design development, preconstruction kind of things. And move forward until we get, you know, the commitment that this is exactly what the scope is going to look like. And that would come in the September time frame when we come back to you. And then we do the final engineering piece associated with that to get everything done. So I don't want to

leave you with the impression that we're going to come back in August and hand you a set of prints and drawings that you can just take out and bid to somebody, because that's not what we do.

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MR. FONTE: So basically the products that we would be using are from the subsidiary companies?

Basically it's your product line of your other companies that would fund everything and supply everything for us, pretty much, and then you just use local contractors to try to sharpen the pencil, so to speak.

Yeah, a little bit. A little MR. LEHMAN: bit of that. So what will happen with it is, you know, as far as the manufacturers and the suppliers, we will work with them, and through our purchasing arrangement, because we put in thousands of these around the country, and millions of lights and things like that, we can get that purchase price down a little bit as we go. We can also go through and work the contractors, and as we do this, we said there's no change orders. And the reasons there's no change orders is because of all the communication that goes on, everyone clearly understands what's going on. That does two things. It eliminates the change orders, but it also goes through and it lowers the

1	overall price for the installation of things because
2	now as a contractor is looking at this they're not
3	saying, well, I think he meant this. So I'm going to
4	put this in and I'm going to throw a 25 percent
5	contingency on top of that because I'm not a
6	100 percent sure. Because when they do that, you
7	never see that contingency. When we go through and
8	do this we're able to do it without getting that into
9	the deal. So it's kind of a mixture of all of it.
10	MR. FONTE: So the 20 percent contingency I
11	saw in the agreement is a preliminarial thing?
12	MR. LEHMAN: Yes.
13	MR. FONTE: It just says until we sharpen our
14	pencil and figure out who's on first, basically, and
15	then you can get the 20 percent down to 3 percent, 5
16	percent?
17	MR. LEHMAN: To zero.
18	MR. FONTE: Zero's better.
19	MR. LEHMAN: Yeah. That's what we want to
20	end up with.
21	MR. FONTE: Okay. Those are basically my
22	questions. I don't know if that opens up any ideas
23	for the rest of you. Thank you. That basically
24	answers what I need to know.
25	MR. FOLTZ: I had a follow-up. So what

1 you're saying here, and the large expenditure 2 obviously is the sludge press. So we have money 3 coming out of the enterprise fund, which is the water fund, obviously \$66,780, or near that, is going 4 5 towards these project costs to pay you. You're 6 saying if that sludge press cost \$2.2 million to 7 install --Uh-huh. 8 MR. LEHMAN: 9 Stop me when I'm wrong, or if I'm MR. FOLTZ: 10 misunderstanding. We don't have any more engineering 11 into this other than what you have identified as 12 which sludge press to use? 13 MR. LEHMAN: That's correct. 14 MS. WILSON: The 2.2 million would cover the 15 engineering costs, the 66,000, it covers any costs 16 associated with M & B, with final design, with 17 everything. That is -- yeah. 18 MR. FOLTZ: Okay. So if we went out and just the hired a consulting engineer ourselves, they would 19 20 charge us, obviously, to design this sludge press and 21 whatever other fees. I don't know what the going 22 rate is but I think that's something we need to look 23 at to compare apples to apples. Excuse me? 24 MR. REVOLDT: Probably 10 percent at least. 25 MR. FOLTZ: \$220,000.

We'll

1 MRS. WERREN: Well, don't forget, 60 -- well, 2 I guess you have the 90 for the other but it's the 3 combined and there's no guarantee. MR. FOLTZ: Yeah. I just want to make sure. 4 5 I'm trying to evaluate this in a way, if they're not 6 involved, how do we show our taxpayers that this is 7 the cost savings to us for us to vote for this. 8 MRS. WERREN: Right. 9 Then the other question I have is MR. FOLTZ: 10 your facility improvement measures. Who comes up 11 with that? Is that your scale of measurement or is 12 it something we sit down with our administrative 13 people and decide how this works? You know when --14 MR. LEHMAN: So what do you mean by facility 15 improvement measures? 16 MR. FOLTZ: Well, it's right here in the 17 proposal. 18 So the list of specific items, MR. LEHMAN: 19 what you see in front of you is a list of items that 20 on our preliminary walk-through we saw as 21 opportunities. As we move into the next phase of 22 this, then we work with your administrative team and 23 we jointly put that together. So we'll make 24 recommendations and we'll say this is what we see and

what we think is a need from our perspective.

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take information from your administrative team to say, you know, here is something that we've been wanting to do that we haven't done that we didn't see because, quite frankly, you live in the buildings every day, we see them in a window of time, so we need that interaction, and then the administrative team, along with your assistance, would then prioritize two things: One, you know, I guess what needs to be done and what is included in the project, and kind of how we put the mix of everything together. So it's a joint effort between the both of us.

MR. FOLTZ: And if those fall short of our expectations with you designing this with us, what happens then?

MR. LEHMAN: Then if it falls short from a perspective of performance, like operation, then, for example, we go through and we mentioned the chiller. I size a chiller and the chiller needs to be increased by 20 percent in size. I have to replace with a chiller 20 percent larger at no cost with you. That's what I mean by no change orders, period, and that applies to everything I'm doing. Lighting levels, everything.

The second part is a performance guarantee

1	from the savings perspective. So I say to you that
2	you're going to save \$20,000 a year and you save
3	\$15,000 a year. I'm required to write you a check
4	for the \$5,000 difference.
5	MR. FOLTZ: Okay. And that's going to be
6	spelled out in legalese or a contract language that
7	we're going to vote on this fall.
8	MR. LEHMAN: That's correct.
9	MR. FOLTZ: Basically.
10	MR. LEHMAN: Yeah.
11	MR. PETERS: My understanding
12	MR. LEHMAN: We'll have a contract that will
13	stipulate all of that.
14	MR. FONTE: I have a question.
15	MR. LEHMAN: Yeah.
16	MR. FONTE: How many times have you had to
17	write a check?
18	MR. LEHMAN: Okay. So we have had to write
19	checks. So as we go through and do this, our
20	company and I'm going to boast a little bit. Our
21	company's policy is our goal is to be about
22	roughly 3 percent misses on projects on our total
23	portfolio. Right now myself and my team have
24	\$147 million a year in annual guarantees that we're
25	responsible for. Our miss rate right now is

1	.987 percent as of six months ago. So we do write
2	checks. But because what happens is, I'm coming into
3	a building and I'm estimating what things are going
4	on and I'm presuming the way that they work. I've
5	been doing this for 30 years so I have some
6	experience with it but I'm not perfect. But we stand
7	behind it when we're not perfect. And that I
8	mean, it doesn't matter what the size of the check
9	is. We'll be here to write it. And if it doesn't
10	work, we'll be here to fix it. And all that you
11	would hear, if we undersize something, if we miss
12	something in the concept of the design, is we might
13	need an extra month or we need a extra couple weeks
14	or we might need whatever to get the installation in.
15	But it won't cost you a penny more. That's why I do
16	this as opposed to consulting in general.
17	MRS. WERREN: Go ahead.
18	MR. REVOLDT: Let me turn the discussion on
19	its head for a moment. Did Johnson Controls install
20	the sludge press at Aqua Ohio in Massillon?
21	MR. LEHMAN: No, we did not.
22	MR. REVOLDT: Do we have any idea of that
23	project's success in selling the lime cakes?
24	MR. LEHMAN: At Aqua?
25	MR. REVOLDT: Yeah.

1 MR. LEHMAN: No, I wasn't involved in that 2 project and that team wasn't, so I'm not sure what 3 they did with that. MR. REVOLDT: All right. Well, I guess where 4 5 I'm headed with this is that YouTube's a beautiful 6 thing. You can watch it --7 MR. LEHMAN: I'm sorry? 8 MR. REVOLDT: YouTube's a beautiful thing. 9 You can watch it in operation. Right now we spend 10 about \$105,000 a year, on average, hauling lime. So 11 my question is, like I have a hundred, how much of 12 that \$105,000 are we going to have in savings if we would install this sludge press? Apparently we've 13 14 got one right down the road, but what we really don't know is how efficient and effective it is. 15 16 MR. LEHMAN: The one down the road? 17 MR. REVOLDT: Yeah. Right over here in 18 Massillon, Ohio. 19 MR. LEHMAN: I'm not at liberty to even say 20 what it is because I haven't worked on that, I didn't 21 put it together and I don't want to question their 22 design. 23 MR. REVOLDT: I quess -- I quess what I'm 24 really asking is, we're arguing that this press is 25 going to save us money.

1	MR. LEHMAN: Yes.
2	MR. REVOLDT: Correct?
3	MR. LEHMAN: Yes. That's correct.
4	MR. REVOLDT: The argument is that after the
5	raw product is converted to cake, it has market
6	value. Question: In Massillon, where they use this
7	very piece of equipment that you've described, and
8	the type that you would probably recommend that we
9	use
10	MR. LEHMAN: Okay.
11	MR. REVOLDT: my question is, how much of
12	that lime gets sold to farmers?
13	MR. LEHMAN: I don't know how much they sell
14	to farmers because it's different for everyone. So
15	my savings that I'm projecting, as Shestin said,
16	doesn't have the amount of money in there that we can
17	sell to farmers with. The amount of savings
18	projections that we have listed are the saving that
19	you're getting on disposal. So what happens is,
20	right now, and correct me if I'm wrong, Mark, but
21	right now if it can be converted to cake, the hauling
22	fees that you have right now
23	MR. REVOLDT: Are diminished.
24	MR. LEHMAN: I'm sorry?
25	MR. REVOLDT: Are diminished.

1	MR. LEHMAN: I believe they're eliminated,
2	are they not?
3	MR. LEICHTAMER: Aqua still has a small
4	trucking fee that they still pay Agri-Sludge.
5	MR. LEHMAN: Right.
6	MR. LEICHTAMER: But it is minimal. And they
7	might be able to eliminate that if they tried harder.
8	I talked to him for an hour and a half this morning,
9	Mike Fritz, on the phone.
10	MR. LEHMAN: So because these are
11	preliminary, and I am wanting to make sure I'm not
12	overpromising things, is I've taken 90 percent of
13	your hauling costs and projected a savings for that
14	piece.
15	MRS. WERREN: But you haven't put any of the
16	savings in there for whatever we can sell it. So
17	that's a profit beyond then. So that's a good thing.
18	That's great. So whatever we make, we make.
19	MR. LEHMAN: Yeah, I haven't, and the reason
20	that I haven't is that's very market dependent.
21	MRS. WERREN: Right.
22	MR. LEHMAN: So I don't want to promise you
23	today that I can sell that sludge until I have a
24	buyer. And I'm not going to shop a buyer until I
25	know that I have a product, or a product to sell.

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1	MR. REVOLDT: I don't want to be
2	argumentative.
3	MR. LEHMAN: No, that's okay.
4	MRS. WERREN: Yes. He does. It's Daryl.
5	Yes, he does.
6	MR. REVOLDT: I'm an old and grumpy guy.
7	MRS. WERREN: Right.
8	MR. REVOLDT: But clearly in some form that
9	sludge has to be removed, whether it is that
10	semi-solid, sloppy mess or it's in cake form. It's
11	got to go somewhere.
12	MR. LEHMAN: Right.
13	MR. REVOLDT: And if it goes somewhere, we're
14	either going to A, sell it, or B, is we're going to
15	pay someone to come in and transport it and dispose
16	of it.
17	MR. LEHMAN: No.
18	MR. REVOLDT: Where is it going to go?
19	MR. LEHMAN: Stark County Co-op has agreed to
20	take it at no charge to you other than a possible
21	minimal transportation charge to you.
22	MR. REVOLDT: And who is Stark County Co-op?
23	Is that farmers, I take it?
24	MR. LEICHTAMER: Yes. No charge.
25	MR. REVOLDT: Is that how Aqua Ohio is

1 eliminating its -- it's simply moving it off to the 2 So they're not getting anything for it --3 MR. LEHMAN: Well, what my proposal is, or my 4 -- I guess not my proposal but my intent is, is we 5 have a safe measure that says we can go to Stark 6 County Co-op at a very significant reduction. 7 MR. REVOLDT: In transportation costs. 8 MR. LEHMAN: Of your current payment, okay? 9 That's the worst-case scenario. The best-case 10 scenario is that I market it to sell it, and if I'm 11 successful in marketing to sell it then you have the 12 upside of a revenue generation with it. But at this 13 stage of the game I'm not guaranteeing that revenue 14 generation because I don't know that it exists. To 15 your point. 16 MR. REVOLDT: Right. So we really don't 17 And my guess is if -- if somebody's getting it 18 for free --19 MR. FONTE: Why pay. 20 MR. REVOLDT: -- why pay. 21 Well, you don't go to the same MR. LEHMAN: 22 person. But you're right. And that's why at this 23 point I'm not saying that there is extra savings 24 associated with it. I'm saying there's the potential

for it because I've done stuff like that in the past.

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1 But I don't have a buyer today, so I can't project 2 judging that today. That would be irresponsible. 3 MR. FONTE: My thinking is if it's supply and demand, and so if Aqua's doing and we're doing it 4 5 it's not going to very valuable. So it's basically a 6 wash that they just take it off our hands and save us 7 money. If we get money, like we sell it to Scotts or 8 something, of course, you know, then you could make a 9 few bucks. 10 And what you do, is like you MR. LEHMAN: 11 market it to other co-ops besides the Stark County 12 Co-op and in an attempt to see if they will pay for it. And if they will, then that's awesome. But at 13 14 the end of the day, if not, you're still eliminating 15 that money that you're spending today to move the wet 16 material. And that's what --17 Trucking, yeah. MRS. WERREN: 18 MR. LEHMAN: And that's what everything is 19 predicated on at this point. 20 MR. REVOLDT: And who's hauling -- who pays 21 for the hauling from Aqua? Does Aqua pay for the 22 hauling to the co-op or does the co-op eat that cost? 23 Again, I can't answer. MR. LEHMAN: 24 Mark can. 25 MRS. WERREN: Why are we talking about that?

1	MR. REVOLDT: Because they have one of these.
2	MRS. WERREN: Yeah, but why does it matter at
3	their presentation?
4	MR. REVOLDT: Why? Because I think they had
5	indicated that they were inclined to use the MW
6	Watermark product.
7	MRS. WERREN: Wouldn't Mark know about this?
8	I mean, Mark has investigated this. This has been
9	for six months we've been talking about this. I am
10	assuming Mark has already talked to Aqua and we know
11	these things. I don't know why we're talking about
12	it now.
13	MR. REVOLDT: I'm talking about the
14	transportation.
15	MR. PETERS: Mark, do you know that answer?
16	MR. LEICHTAMER: Aqua-Sludge is charging them
17	a small fee to transport it to Stark County at this
18	point. Just because they said it's easier and they
19	wanted to get rid of it at this point.
20	MR. DEORIO: Well, as it relates to trucking,
21	so you're looking at, as we presently process this
22	sludge, we put it out into lagoons with the hope that
23	it dehydrates to some extent.
24	MR. LEHMAN: Correct.
25	MR. DEORIO: But that's only a very limited

amount, as we've seen. So it just stands to reason that the amount that you're transporting, if we could produce it into cake form, you're reducing, taking the water completely out of it, and the water is 90 percent of it. So all the trucks that you need to transport the stuff that exists today will be eliminated because you will be putting it in a cake form. But more importantly are the types of trucks that can take it. Because right now the transports that haul the liquid, we are facing a national trucking shortage because those types of trucks are being used in the fracking industry. And they just aren't available. And we're seeing this in the bids that we're opening up that a lot of the supplies that we get come in, they're buying it from the same place, the prices are about the same, the cost of the truck.

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So this in a powdered cake form opens you up to all kind of different types of trucks that come in and pick that up and transport, if you had to transport it. So, and if you did have to transport it, you're doing 90 percent less because it's in a cake powder form. So there's a number of variables that are at play. And did I hear you correctly when you said that the legislature in Columbus that

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1	created that program that allows for municipalities
2	to do this, that they competitively bid this out and
3	approximately 61
4	MR. LEHMAN: Yes.
5	MR. DEORIO: companies, just not from
6	Ohio, I imagine they're national firms, have come in
7	and, based on the specs, put in their information and
8	of those you were narrowed to a finalist list of
9	MR. LEHMAN: Five.
10	MS. WILSON: Five were shortlisted, three
11	were selected.
12	MR. DEORIO: Three were selected and yours
13	was the number one bid
14	MR. LEHMAN: Correct.
15	MR. DEORIO: of all the 61, so it would
16	stand to reason that, you know, anybody else that we
17	would be dealing with is going to be at a higher
18	number because they weren't the lowest number
19	already.
20	MR. LEHMAN: Right.
21	MS. WILSON: Correct.
22	MR. LEHMAN: And at the end of the day, if we
23	project I project that taking the sludge is going
24	to save you X number of dollars, the way our
25	contracts are written and the way the guarantee is

1	written, if it doesn't save you that then it's my
2	responsibility and my company's responsibility to
3	make up that difference.
4	MR. FONTE: Vince, real quick on the water
5	sludge situation. Have you guys had some experience
6	with those? Is that, like, new to the portfolio or
7	you guys have done a few of these projects?
8	MR. LEHMAN: No, we've done them all across
9	the country.
10	MR. FONTE: The sludge plants?
11	MR. LEHMAN: Uh-huh.
12	MS. WILSON: I can give you a YouTube video
13	of reference.
14	MR. FONTE: Send it to the president.
15	MRS. WERREN: Because we can't Google it but
16	you send it.
17	MR. FONTE: What's Google?
18	MRS. WERREN: What's Google.
19	Daryl, do you have a question?
20	MR. REVOLDT: One follow-up question. I'm
21	looking at page 6, Clause 18 deals with dispute
22	resolutions and indicates that go to arbitration.
23	Who pays for the arbitration?
24	MR. LEHMAN: I'm sorry? What was that?
25	MR. REVOLDT: Who pays for the arbitration?

1	You're using that JAMS, Incorporated, is a dispute
2	resolution company. This is the method of resolving
3	a dispute. Just in case we can't agree on the
4	savings, who pays for the who pays for the cost?
5	MR. LEHMAN: I can't tell you that. I'm an
6	engineer, so I'm not the lawyer.
7	MR. REVOLDT: All right. We can we can
8	get that?
9	MR. LEHMAN: You can get that later. Do you
10	know the answer?
11	MR. THOMAS: Sorry. The question again was
12	who pays for the dispute before savings?
13	MR. PETERS: Arbitration.
14	MR. REVOLDT: Arbitration. If it goes to
15	arbitration, that is the method proscribed in the
16	contract for dispute resolutions. If we can't agree
17	on savings, we go to arbitration. The clause
18	requires that we use JAMS, Incorporated. Who pays
19	for it?
20	MR. THOMAS: Yeah. Okay. So again, I want
21	to make sure I get this answer right.
22	MR. REVOLDT: That's okay.
23	MR. THOMAS: I have a I believe I know
24	what the answer is. I could answer it right now, but
25	I know somebody who has the better one, who is Aaron

Volander, who is actually our lawyer that takes care of this. Normally in situations, though, from my understanding, a lot of this is actually negotiated or at least talked from a lawyer's standpoint, so that our goal is never to get to arbitration.

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MRS. WERREN: How many arbitrations have you been to?

MR. THOMAS: Have I or the company?

MRS. WERREN: A year. How many do you go to a year?

MR. THOMAS: Across the country, I don't know the exact number. But again, like Vince mentioned earlier, we're not perfect. The goal is we have our reputation to stand by. And our goal is to long-term. So realistically, some of our best customers are individuals in which we actually made a mistake on the actual savings calculations, came back, rectified those and actually then made additional improvements so that those, quote/unquote, savings will then actually be reached that final year. So again, that's a lot of his, like Vince mentioned, a lawyer contract talk. But our goal at the end of the day is to make sure that doesn't happen to arbitration. I will definitely get that information for you and send it in an e-mail back.

1 Sorry to put you on the spot. MR. REVOLDT: 2 No problem. MR. THOMAS: 3 MR. REVOLDT: Just curious. It doesn't happen a lot, though, 4 MR. THOMAS: 5 I do know that. 6 MR. REVOLDT: You know you're on the record. 7 Careful. 8 MRS. WERREN: Glad you didn't make it up. 9 I can tell you this: When that MR. LEHMAN: 10 happens a lot on my jobs, I end up working at 11 McDonald's and saying, Do you want fries with that? 12 MRS. WERREN: Right. I would assume. 13 MR. LEHMAN: With ketchup. 14 MR. CERRETA: A couple things. I do find you 15 guys very capable in your service to the right 16 project and I want to commend the administration for 17 thinking out of the box. Okay. But I question 18 more -- not you folks, but the strategy of what we're 19 going through here and where we're headed down the 20 roads here with this here. Because we're going to go into debt with this. This is a debt-type of thing. 21 22 And none of these things on this list need done right 23 There's not a thing on here that needs done 24 that can't be done over time. Even the sludge thing. 25 We've been saving for that, we can continue to save

for that. Changing light bulbs, all these things, none of this stuff needs done. This isn't towards you guys. I'm doing the strategy kind of thing here. None of this stuff needs done. And if I was to take this, this is community money. And if it was my money and it was my home, sure, a guy comes over and tells me I need windows, I'm going to save, you know, and your pool out there, by the way, you could help your pool, which mine looks like a lagoon, if I had one, you can upgrade that at this time too. Now, am I going to take a loan out right now and pay for all of it at one time where I could pay for this stuff because it's not needed all at one time.

So when I look at the — I guess the logic of what I fall back on is, why do these things need done all of a sudden at one time, and why would we take out a loan for \$3.2 million? Now the savings on here seems really good, but the interest that we're going to pay on this 3.2, what was it? 1.5 million, I believe it is, \$2 million?

MR. FONTE: 1.2.

MR. CERRETA: And I don't know where that's going. But and we want to build a service center at the same time and take a loan out for that, too? So where's our strategy with this thing in trying to get

to — sure, it's a nice savings and these folks here are terrific when it comes to something that is really needed immediately. But that's kind of where I'm at on this.

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I think I mentioned it last time here that there's a lot of things on here we can continue to do, and I went down and talked to Mark today and I've been at the sludge lagoon and I kind of got off base here on all this sludge lagoon stuff. We have a couple sludge lagoons. We have one in Kent, we have one over in the Massillon area here, and, you know, they're very similar to us. You can take a look at what they did and kind of go through that. know what the cost is, that's something we could get, and there's an area there which might be a high -- a high-dollar volume thing that we could probably use your services, in my opinion, down the road here, but some of these other stuff here like windows, boiler, chiller, we've been doing that for how many years? Why are we changing all of a sudden to need someone to tell us -- again, no offense here in any way -need someone to tell us or go out and look and see what other -- what other municipalities do this and what their problems are and where should we go with this.

So I know it's a different strategy and I know we've got some good folks here that can handle that, but, in my opinion, that's just too much to put on the community money here going forward with this kind of strategy.

MS. WILSON: One thing that I didn't mention is in the legislation it's the debt does not impact the city's net indebtedness. It doesn't impact your ability to borrow. Because the legislation was created because they know that this savings are going to be there to pay it back. So it doesn't go against your ability to borrow.

MR. FONTE: So that's where the net neutral concept is? Like a dollar spent — like basically in the long run we're making things more efficient, but like what Mark was saying, kind of like where I was identifying with what he said, is over a 20-year span at 2.8 percent amortized over 20, that's 1.2. Although the savings that we have will wash that away, I get that. That's what you're saying.

MS. WILSON: Right. Basically you're not impact your existing budget. You're taking dollars that you're spending, you're moving them over here to upgrade items that maybe need upgraded in two years, not today.

1 MR. FONTE: Right. 2 MS. WILSON: But you're preventing having to 3 pay for out of capital costs in two years when it fails. 4 5 MR. FONTE: It's almost like if I had rental 6 property, hypothetically, and I brought in a thousand 7 dollars a month and my mortgage is 700 a month, you 8 know, I might be positive, possibly. 9 MS. WILSON: Correct. 10 Yeah. So I get that. MR. FONTE: 11 question is, do we spent 1.2 in interest to just get 12 it over with, take the pain and then accept the fact 13 that it's going to be a wash, maybe a net positive, 14 or do we phase it in over time based on what Mark's 15 scenario was. So the point is, is that I think this 16 is the right path to go as far as making these 17 upgrades that we need to do, I just -- I just 18 mentally have a hard time with financing anything. 19 Just the old school in me. 20 MS. WILSON: And there's flexibility in the 21 financing too. We bid out those rates. The city

financing too. We bid out those rates. The city doesn't have to finance all of it. Again, to reduce your interest. Nobody wants to pay interest.

MR. FONTE: Correct. You know, like 20 years. How about five years?

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MRS. WERREN: Pat has a comment.

MR. FONTE: Sorry, Pat. Will you present that? I'm sorry.

MR. DEORIO: I just wanted to respond to try to help you as far as the great questions that

Member Cerreta has brought up as far as the strategy or whatever and why now and all that. You know, I look at it as this is money that you are spending and you will spend it every year except you're spending it by giving it to American Electric Power. You're spending it. We don't have to do these projects. You're right. But that money is still being spent. It's going to American Electric Power.

What this is about is taking advantage of what the legislature has created to allow us to take money that was going to go to AEP and direct it towards principal and interest payments on this project. So that it's a wash. So it's being very effective with your capital monies that you're using, money that you are spending on something else that now you wouldn't have to spend. And they bring in an element of a guarantee that comes with that. So that if it falls short of the savings, they guarantee that.

The strategy, too, is that, you know, and I

know I'm -- I'm just trying to give council information that's -- I don't have a dog in this race, okay. But this is, you know, they are -- I've had other vendors come through here. They pitch various things. They were the third one. And I don't know -- even know how they got here, if it was a cold call. They came up, who they talked to, but they showed up in the door. I was doing two other firms. Hey, why not. Allocate the personnel to show them around and see what they could come up with. And they had more to offer than some of the other ones.

But the point of this is it's about business. And I know that's kind of a mixed word in government, but, you know, we do run a utility business. And at some point we are going to be replacing, you know, water lines again that have all gone in, need to be replaced. Out enterprise fund has gone into debt to pay for these water lines. That's a routine process. And we use the income that comes from that to pay those — pay those bonds or notes off. And what we're trying to do is to drive the cost of that business operation down. That was part of the AMI project. If we can — if we can increase the technology, which reduces the amount of water that

we're losing from lost water leaks out of the system, we can't find it — Mark does a great number getting to be the best in an industry standard, but with this process we can do more. It's not the person who goes to Florida and leaves their home and comes back with a \$5,000 water bill because we didn't know the water was running. With the AMI project we're able to do that.

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In addition, it alleviates personnel because we don't have to have meter readers running around and we can allocate those resources to other departments, so it makes it a leaner operation. sludge lagoon would do the same thing. Yeah, we don't have to do it, but we would continue to pay in excess of a hundred thousand dollars. We are bidding this contract out again this year, and I -- it would stand to reason that it's not going to come in less. But we're going to continue to spend six figures a year on this, and at some point we're going to have six-figure, seven-figure water line deals that we're going to have to do. I mean, this is what Canton has gone through where, you know, a lot of the water lines that they put in as they built out their city, you know, you have to come back and address those because they just reach a certain age and they fail.

So the idea was to try to bring down the costs of our running that business enterprise, so to speak, that also then relieves water customers of, you know, having to pay for those higher costs through a higher rate. The more we can do in that regards, the better.

In respect to borrowing the money in another way, saying we don't use this program that was competitively bid out and we just go about our own way and try to borrow the money, it would be my understanding that in that process that would be a debt that would be cost on our balance sheet because it's not using this particular program that's been sanctioned by the state or the state saying it's not supposed to affect your balance sheet.

MR. FONTE: Hey, Pat, so, like, if you had a million dollars in the bank and we didn't need it because it's a CD or just part of our asset allocation, couldn't we borrow against our own assets and self-fund the project at a much lower interest rate so we still get the job done and pay maybe 500,000 or 300,000 in interest. That way there, we could use that savings to get more done quicker and have less debt. That's how I would do it.

MR. DEORIO: That's really a question for the

director of finance. I'm not going to step into that realm, and when she wants to address that she could do that. But I want to go on to say that, you know, I've been here a long time too. I used to serve on the other side of that aisle and I was a person that, even though I, you know, had a penchant to try to save and everything, too, the bottom line is, the money gets spent.

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Show me where we're able to save up this Show me that we're able to put this money away today. And the seven of you are all very responsible individuals and fiscally conservative and I commend that. And you can put money away and you can set it aside, and you know what? Someday you won't be here. Someday it will be somebody else and there will be that rainy day fund and it will get raided and spent on something else. I've seen that movie. It happened. We used to have a rainy day fund, \$25 million back in the day when the Hoover Company was way in its prime, but we spent that money on roads, and on other improvements. And when you don't have the money, it's hard to save the money. You know, right now the mayor's done a great job keeping the city's budgets in line and costs of operations in line with where we were from 2008-'9

1 when Hoover, you know, left and all that. 2 But what if we have another downturn in the 3 economy and our -- our income tax goes down. might not be able to save money. That's the same at 4 5 your house. You know, real estate is moving, you 6 have more money to save. And when it isn't moving 7 you have to kind of cut your losses. 8 MR. FONTE: No, I get what you're saying. 9 MR. DEORIO: So I don't see -- I don't see 10 where you can't limit -- you can't prohibit a future 11 council from spending that money. 12 MR. FONTE: No, no. I'm with you. 13 just think there's a cleverer way to do, like 14 self-fund it. 15 MRS. WERREN: Well, so let's talk with Laura 16 later. You said it. 17 MR. FONTE: No, that's fine. We'll develop 18 the MSB and bring in the revenue. 19 MRS. WERREN: Sorry. One thing I guess I 20 like about this is, Mark, you even said, you know, 21 we've bought boilers before, we bought chillers. 22 Yes. And maybe it's the director of operations,

maybe it's the mayor, maybe it's Rob. We don't know

who bought those. And what we have found, since Pat

has been here and even I think with Rob doing some of

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the projects, is things weren't always done correctly. And now we are paying large prices to fix this facility, to fix our infrastructure, to make sure that we have security, to make sure certain roads are being done appropriately. So if we have people that manage this professionally, this is what they do, we have the data that says they do it, they do it well, they were voted number one.

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Pat is a part-time sludge professor. I don't even know what you are. Sludge professor extraordinaire. But you learn as you go. But none of us are those people. So I like having some management. I mean, you're right. We could probably have someone do it just like a contractor. You could go build your own house and you don't have to sub it out or you can sub it out and you can be the contractor. It's a lot of money. People -- there's no quarantees. There are change order fees all the You can't predict weather. There's too many different exponentials that you can't control where they control that and then they're going to write us a check. So I quess that's what I like is somebody professional that knows what they're doing managing those projects.

MR. FONTE: I agree.

MR. DEORIO: And to Dominic's point, he brings up a good point if it's feasible to do that.

MRS. WERREN: I agree.

MR. DEORIO: But the other part of that is the interest rate risks. And we talk about saving for that rainy day. Let's say that this boiler that's in this building is 50 years old and at some point it goes. And if we have or haven't saved, and we would have to finance at some point, what happens — what's the effect on the amount that you're borrowing if interest rates are higher? I mean, interest rates have been going up since 2015.

MRS. WERREN: I love his point. If there's a road that doesn't need done and we can pay for that, I mean, that makes sense.

MR. FONTE: I was saying, like what we're talking about at sidebar here, was the water fund. We spend a million dollars, \$2 million in the water fund. And that's why I asked, they're working on a five-year plan, so I just wanted to see, you know, what is critical that needs to be done? Can we delay a project for a year, because there's always those emergency breaks; right? So if we delay a project for a year, that's a million dollars we could put towards that 2.2, right away finance a mill, lien it

1	against our own asset, and that brings your interest
2	rate down to like almost zero. So, and I've done
3	this many times before. It can be done. It's a
4	legitimate way to do it, it's a low-cost way to do
5	it, because we have the assets in our CDs and
6	everything. We can take a conservative approach. We
7	could even just use half of it, you know, so that
8	we the whole thing for me is I love all what
9	they're saying and I get it. I'm all for it. I'm
10	just not for financing it at 1.2 even though it's a
11	net neutral. Sorry. Sorry.
12	MS. BROWN: Can I ask a question? Best-case
13	scenario in a perfect world we could pay cash for
14	this. Could we still do your program and you would
15	still guarantee?
16	MS. WILSON: Yes.
17	MS. BROWN: And the savings would just be
18	even bigger?
19	MS. WILSON: Yes.
20	MR. FONTE: That's what I'm for. Cash.
21	MS. WILSON: Yes. You pay all of it in cash,
22	half of it in cash.
23	MS. BROWN: There could be a hybrid method.
24	Because what Dominic's talking about, he spoke with
25	Rob and I earlier today and Rob and I are working on

a five-year forecast for both the water and the sewer fund through rate studies. It's just something you need to do every so often. So if we look at the water fund and we say, okay, you know, there's a couple water lines coming up the next year and the year after but they're not critical, we could push those off. You know, it would only take, what? three to four big water line projects to come up with \$2.2 million.

MR. GRAHAM: The other thing, Vince, we talked about in one of our previous meetings here, you might lean on your experience with some of the funding sources in addition to going to the banks for a loan. You've worked with the sludge press, for example, you could work with Ohio Water Development Authority, Ohio EPA, FEMA or Water Pollution Control Fund of Ohio, public works, grant for low-interest loan, zero-interest loan. You are experienced with that. The worst would be we can apply for those versus they say we don't get it.

MR. LEHMAN: Absolutely.

MS. WILSON: Yeah. So — so during the development, during the next three months, we'll have financial workshops. We'll work with the city to figure out the right model, whether it's partially

1	financed or completely paid for with cash. We'll put
2	together we will help you apply for rebates, we
3	can apply for grants, we can look at low-interest
4	financing, low-interest loans. There's a lot of
5	options. We use 3.8 percent in the in the cash
6	flow model as kind of a worst-case. Likely scenario
7	is, is this feasible, but it's not the hard and fast
8	number.
9	MR. FONTE: No, I love what you're saying.
10	If we can figure out a way to cover more cash, less
11	financing, I'm in.
12	MS. WILSON: Yep. I understand.
13	MR. PETERS: Daryl, have you got something?
14	MR. REVOLDT: Yeah. When you did your model,
15	you used 3.8 percent over how many years?
16	MR. FONTE: 20.
17	MS. WILSON: 20.
18	MR. REVOLDT: What did you anticipate would
19	be the annual savings, roughly?
20	MR. LEHMAN: I don't remember off the top of
21	my head.
22	MS. WILSON: Gentlemen, it's two separate
23	cash flows because we're keeping them separate.
24	MR. DEORIO: One was enterprise fund, one was
25	not.

1	MR. REVOLDT: All right. Well, I was just,
2	you know, doing a little back of the napkin math. At
3	5 percent over the 15 years and the debt service at
4	5 percent at 2.2 million is only \$200,000 a year.
5	Over 15 years. 5 percent. So if we're going to save
6	a hundred
7	MR. FONTE: 235. 235 a year would be our
8	annual cost for 20 years to take care of this. This
9	interest, you know, P and I, principal and interest.
10	MS. BROWN: That's for both. The water
11	and
12	MR. FONTE: No, no. The 3.7 is 235, which is
13	20,000 a month. 19 and some change every month
14	because I did the math.
15	MS. WILSON: In savings.
16	MR. FONTE: Correct. But I'm just saying, so
17	if it's a net neutral, which is, you know, kind of
18	like what you're saying, the money spent in, money
19	spent out, goes to better benefit in the long run. I
20	just like I said, I'm good with all what you said,
21	it's just how we finance it. If we solve that
22	problem, I'm all in.
23	MR. PETERS: How does the mayor weigh in on
24	all this?
25	MR. FONTE: Yeah, Dave. How do you weigh in,

1 buddy? 2 MR. HELD: You know, as I'm listening to all 3 this -- first off, I appreciate the presentation you 4 folks give. Because the goal is we want to save. 5 want to save on our -- there's three areas in the 6 presentation I see. The utilities, the electric, the 7 lights. Also the sludge press and then the utilities 8 in this particular building. 9 So the one thing, I couldn't really see the 10 slide from the angle that I was at. When you look at 11 the overall savings like over a 20-year period, what 12 would be the savings based on what we're spending 13 right now in our utility costs and then the 14 percentage? So it sounds like the savings are not 15 real clear in each specific area; right? MS. WILSON: They are. 16 They're just not 17 clear on this slide. I have to look at my cash flow. 18 MR. HELD: So when we -- so if we're looking 19 at -- let's say we're spending \$105,000 on hauling

the sludge right now.

MS. WILSON: Yeah.

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MR. HELD: And then we're spending, what is it? like 89,000 on the -- is that the electric that was 89?

> MS. WILSON: Go back.

1	MS. BROWN: That's street lighting.
2	MR. HELD: So city hall, right now we're
3	spending 61,000 on city hall and street lighting
4	we're spending 89,000 and the water treatment plant,
5	what does that say there?
6	MS. BROWN: 264. If you're in that red box.
7	MR. HELD: Okay. Now is that that's an
8	annual cost there?
9	MS. WILSON: Yes. Your annual utility cost
10	at the city hall building is \$61,000 in gas and
11	electric. Your annual cost of street lighting and
12	electric is \$89,000. The savings for the street
13	lighting is estimated at 16,000, almost 17,000,
14	annually.
15	The annual utility cost of the water
16	treatment plant is 264,000. Your savings, estimated,
17	at the water treatment plant is 140,000 annually.
18	MR. HELD: So annually, under this program
19	annually, what are we going to save as far as city
20	hall, and then what are we going to save as far as
21	the street lighting annually, and what are we going
22	to save as far as the water treatment plant annually.
23	MS. WILSON: That final call go ahead.
24	MR. LEHMAN: Bear in mind that these are
25	estimates.

1	MR. HELD: Right. I understand.
2	MR. LEHMAN: So what you're looking at is
3	you're looking at roughly around 20 percent savings.
4	MR. HELD: In each category?
5	MR. LEHMAN: No. Just in general. Like at
6	the city hall. So you're saving about 15,000 in
7	electric roughly for the city hall. You're saving
8	roughly 17,000 annually for the lighting and
9	electric.
10	MR. HELD: Do you say 17,000?
11	MS. WILSON: Street lighting.
12	MR. LEHMAN: The street lighting.
13	MR. HELD: So 17,000 in lighting.
14	MR. LEHMAN: Yeah. So you're looking at
15	somewhere around 32,000 in electric overall between
16	those two. Then for gas at city hall you're saving
17	about \$7,500 roughly.
18	MR. HELD: Annually?
19	MR. LEHMAN: Annually. Okay. And then for
20	the hauling of the sludge we're looking at about
21	\$140,000.
22	MR. HELD: So the big savings is the sludge?
23	MR. LEHMAN: Yes, it is.
24	MR. LEICHTAMER: May I add something to those
25	numbers really quick?

1	MR. HELD: Sure.
2	MR. LEICHTAMER: The only reason it's been
3	105 the last few years is because I can't get them
4	there to clean it out. I'm full to the gills most of
5	the time. I'm juggling. They can only get two pits
6	cleaned a year. It takes three months to fill a pit.
7	That's \$12.10 a yard to haul it out of there.
8	There's 4,500 yards in a pit. That's 54,000 and some
9	change every pit, and I fill up four a year. So the
10	actual spendage is more, but I can't get them there
11	often enough to haul it out.
12	MR. HELD: Getting it hauled away is the
13	problem.
14	MR. LEICHTAMER: Right. Because my windows
15	keep closing.
16	MR. HELD: So if you could get people to haul
17	it away in a timely manner
18	MR. LEICHTAMER: I'd be spending 200,000.
19	MR. HELD: You'd be spending 200,000.
20	MR. LEICHTAMER: Minimum.
21	MR. HELD: And then so so really what
22	we're looking at, for city hall we're looking at
23	\$22,500, right, that's our expense?
24	MRS. WERREN: Dave, it's up there. Do you
25	see it?

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1	MR. HELD: I can't see.
2	MS. WILSON: It's really tiny.
3	MR. LEHMAN: It's \$22,470 is what we're
4	estimating for gas and electric for city hall.
5	MR. HELD: Okay. And then and then you
6	have 32,000 for the street lighting; correct?
7	MR. LEHMAN: No, we have \$16,932 for the
8	street lighting. Almost \$17,000 a year.
9	MR. HELD: So we've got, like, for everything
10	but the but the lime sludge we have 30 38,000.
11	MR. LEHMAN: Yes. Almost about 39. But
12	yes.
13	MR. HELD: Yeah. So really, the biggest cost
14	is the lime sludge, but that's one of the things when
15	you're when you're talking about the savings,
16	that's what we're after; right?
17	MR. LEHMAN: Correct.
18	MR. HELD: So we don't know what the market
19	value of the sludge is. So it could be it could
20	be we could sell it, we could give it away, or we may
21	have to pay to haul it away.
22	MR. LEHMAN: Well, what this is assuming at
23	the 140,000 is you're giving it away and you're
24	paying a small fee to haul it. That's basically in a
25	nutshell.

MR. HELD: And one of the things I noted, as far as the guarantee, which I think is a nice thing, but one of the questions I have, you look at the yard waste market, we used to collect and get 15 bucks a ton, you know. We were paid. It was no cost to haul it away. Now we're, you know, paying to give it away. So those are just — I'm hearing some of the questions that you guys can't really answer right now.

MR. LEHMAN: Right.

MR. HELD: Because it's just about a month.

MR. DEORIO: So before you answer, I want to help just reiterate, though, that if we did this project you'd be providing the sludge in a more useable form. So there's — not everybody has the type of equipment that can spread the sludge in its liquid form out onto the fields. That's a more specific operation. But the type that can take this pelletized stuff and get it out in the fields —

MR. LEICHTAMER: We're also allowed to stockpile it at that point. You'll see the farmers with stagnant fields out there because you don't have the water in it to run off and contaminate streams and so you can stockpile it at that point.

MR. HELD: It's a much better product.

1	MR. LEICHTAMER: It's a much better form than
2	trying to get rid of the product.
3	MR. HELD: It's a much better
4	MR. LEICHTAMER: It's much healthier.
5	MR. LEHMAN: Absolutely. And the bottom line
6	is that we're predicting these savings. Like I said,
7	we're in the preliminary stage. So everything we're
8	doing is at a conservative nature. Typically when I
9	come in and I project things like this I'm projecting
10	them at the I guess the worst-case scenario.
11	Typically I come in at or above when I come to the
12	finals on what the savings are. So what you're
13	looking at now should be a worst-case scenario on the
14	savings.
15	MR. FONTE: Awesome.
16	MR. HELD: That's all my questions. Thank
17	you.
18	MS. WILSON: Thank you, guys. Anything else?
19	MR. PETERS: Anything else? Council?
20	MR. THOMAS: One thing, final thing I want to
21	say, too, as Vince mentioned, they're very
22	conservative. So even with the financing, that is
23	conservative as well. Assuming that the current
24	rates are where they are. The good things about this
25	project is that, because there's a company like a

1 Johnson Controls, even though we're local, we have 2 the backing of a \$40 million company. The savings 3 that we generate are pretty true, pretty -- you can pretty much attain them. Which means that this debt 4 5 is loved by different lenders. We're not a bank. 6 But a lot of lenders like it because they consider it 7 to be self-liquidating debt. So realistically what 8 you're going to transpire is you'll have an interest 9 rate, and then doing a project like this you get a 10 lower interest rate. Okay? But again, for like 11 Vince said, we're trying to be very, very 12 conservative, looking more at the 1.2 at almost 13 4 percent interest rate at current rates today. So 14 realistically, if this thing comes out after our 15 development, it might actually be, instead of 20 16 years, it could be 17 years. 17 MR. FONTE: Is that a fixed rate? 18 MR. THOMAS: I'm sorry? 19 MR. FONTE: Fixed rate amortized over 20 whatever the term? 21 It would be a fixed rate, MR. THOMAS: 22 correct. And we have a structural -- a structural 23 finance team that would work together with Laura and 24 everybody else to make sure that the best way, as you

said, Mr. Fonte, would be obtained.

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1 MR. FONTE: Thank you. I got all the 2 information I need. 3 MR. THOMAS: Mr. Cerreta, is that better? 4 It's not about what you guys MR. CERRETA: 5 are doing. It's the strategy of what we're taking. 6 So I don't want you to be offended in any way by the 7 comments that I think that the way we should be going 8 about this thing. Because we have a lot of things 9 that need done and lot of these things don't need 10 done tomorrow. They can -- we budget this stuff every year, just like we do every year, we can easily 11 12 do that. And I think you guys', your services are 13 very valuable for some things that we will probably 14 So I appreciate the presentation. need. 15 MS. WILSON: Thank you. Before we take off, if I could 16 MR. LEHMAN: 17 ask just one question. I want to make sure before we 18 leave that we've answered any of the questions that 19 you have. Is there anything else that might be out 20 there that --21 MR. HELD: Just one other question because I 22 was writing this down. What did you have annually 23 for this sludge cost? Was it one --24 MR. LEHMAN: 140,000. 25 MR. HELD: 140. Okay. And that, again,

1	varies because right now we're spending 105 because
2	we can't get people to haul it away. But if we did,
3	if we did have people hauling it away in a timely
4	manner we could be spending 200.
5	MR. LEICHTAMER: Yes.
6	MR. FOLTZ: Could we get a hard copy of the
7	presentation? That way we can look it over again.
8	Thank you.
9	MR. LEHMAN: Yeah, we can do that.
10	MR. PETERS: Thank you, guys.
11	MRS. WERREN: We're good.
12	MR. FONTE: Thanks for the information.
13	MR. PETERS: Next up, we have Community and
14	Economic Development. Chairman Kiesling.
15	MS. KIESLING: Yes. Looks like, Patrick, you
16	have a PowerPoint? Pat? Yes. No?
17	MR. DEORIO: Which one are we doing? The
18	zoning? I gave it to Laura.
19	MS. KIESLING: Okay.
20	MR. DEORIO: Laura is going to load it up.
21	It's up on the screen now, as you see.
22	MS. KIESLING: I see.
23	MR. DEORIO: If you don't mind, I'm going to
24	swing around over here.
25	So this was a matter that went to the

planning commission, as you recall. Just as a backdrop, there is a homeowner on — in the Hower-Witwer neighborhoods that would like to sell their house and they would love to sell it so that somebody could live in it, but because of the way it's zoned it restricts its use. So planning commission, we presented all the properties over there that could be affected, and they made a recommendation to city council to consider changing the zoning. And they recommended an R2F with a mixed overlay. So it allows somebody to live there, but if they didn't want to live there and they wanted to use it in that mixed use classification, they could.

So what I did is I went over and took pictures of all the properties, and we're going to hit the first slide here. And then what you see in yellow is some of the information. For instance, the parcel numbers, the registered owner of the property, it's a two-family. So presently it's zoned light industrial and action is needed on this property. So we are — recommendations from the planning commission was to change it to an R-2F for both parcels. So there's a vacant parcel next to it and then the parcel that this two-family dwelling is on.

Hower Street, this is a lot that they're

1	building an outbuilding in the back of it. It's
2	owned by K & L Partners. It's presently zoned as
3	industrial light industrial, but it does not have
4	the mixed use overlay with it. So to be consistent
5	with all the other light industrial that we have
6	throughout the entire Hoover District project, this
7	would need an overlay X on that parcel.
8	Another vacant piece here. You recognize
9	it's on the back side of our fire station. It's
10	zoned light industrial. It just needs a mixed use
11	overlay.
12	This one on 362 Hower, it is action needed as
13	a mixed use overlay and changed to an R2F.
14	This one here, vacant land next to this
15	property owned by the homeowner needs to be a mixed
16	use overlay, R2F.
17	This one the same, R2F, mixed use overlay is
18	the action needed.
19	This one presently is an office building.
20	The only action needed is the mixed use overlay.
21	On this home, it's two-family. It needs to
22	be R2F, mixed use overlay.
23	Likewise here at 332 Hower, R2F, mixed use
24	overlay.
25	326 Hower, R2F, mixed use overlay.

1 322 Hower, mixed use overlay only needed. 2 On this one here, no action is needed to 3 change it from light industrial, it just needs the 4 mixed use overlay. 5 On this property here, no action is needed. 6 It is owned by Maple Street Commerce. It is light 7 industrial and has the mixed use overlay, so no action is needed at 357 Witwer. 8 9 This one here, Maple Street Commerce, it 10 needs the mixed use overlay. 11 And then likewise on this one also owned by 12 Maple Street Commerce. 13 This empty parcel next to the last house we 14 looked at does not need any action. It is light 15 industrial with a mixed use overlay. 16 That was it. So you get an a idea of that, 17 what properties need a little tweak with just the 18 mixed use overlay X, others need to be changed from 19 light industrial to the R2F. Again, the intent is to 20 allow people to be able to sell their home, and one 21 of these properties the house is for sale, offer's 22 been pending, trying to get this thing wrapped up. 23 Thanks, Patrick. MR. PETERS: 24 MS. KIESLING: Anybody have any questions? 25 It is something we spoke about when The

1 Hoover Company left and, you know, people started 2 moving into the building that homes around it were 3 going to be seriously affected and they may want to leave. And this would be the best way for them to do 4 5 that. 6 MR. DEORIO: And the purpose of this tonight 7 is just to give you the information, give you the 8 visuals so that you can see that, because you still 9 have a public hearing that you have to do on May 13, 10 but I didn't want you to go into the public meeting 11 and not have an understanding of kind of what was 12 behind this. 13 That helped a lot, yeah. MS. KIESLING: That 14 was great. 15 Any questions? We can put it on the agenda 16 to give it its first reading May 13. Or is that 17 committee meeting? That's city council. 18 MRS. WERREN: We'll have the public hearing 19 at 6:30? 20 MS. BROWN: Can I ask a question? I think 21 what came out of planning, there were some things 22 that didn't need to be added to the list, so do we 23 have a complete list of what we do need? 24 MR. DEORIO: Yeah. What you have is the 25 complete list and there were three properties that

1	was no action was needed, and those were identified.
2	MS. BROWN: Thank you. We can work on that.
3	MR. REVOLDT: Could we have a map attached to
4	the legislation as part of the record?
5	MR. DEORIO: Yeah. I can say that, you know,
6	we've identified these properties by their parcel
7	number. I think that would probably be more accurate
8	because I can't attest to the accuracy of the map.
9	So if you want just a geographic map of where these
10	properties are located, but if you want the zoning
11	map on it
12	MR. CERRETA: Just an overview of the
13	auditor's website with the zoned parcels, that's
14	easy.
15	MR. REVOLDT: That will work.
16	MR. DEORIO: Okay. Sure.
17	MR. PETERS: Okay.
18	MS. KIESLING: Okay. I think that's good on
19	that.
20	Okay. Next up is the recommendation that we
21	change the word of "public" hearing to "adjudication"
22	hearing for our planning commission, and the next one
23	is for zoning board of appeals. Anybody I think
24	we we've been doing this for probably a year and a
25	half, if not two years, having people sworn in,

making sure that they're giving facts, not opinions, because that's what really matters if it does get sent to a court of law, correct, Tim, if you want to add to it.

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MR. FOX: That's correct. Our trial courts, which is our common pleas court and the -- all of our courts of appeals require, as you said for the first one, for variances, and that's in 1179.10, we're simply replacing "public" hearing with "adjudication" hearing, making clear what that means. Essentially the courts state that variances, and as in the second one, conditional use permits, are valuable property rights and are very distinctive. Much different than changing zoning here where you're talking about quite a number of parcels. Where you're changing zoning, you absolutely want the public input. So you have a public hearing where the public is invited to come and speak their -- their -- voice their concerns about any change in zoning.

When you're dealing with variances and conditional use permits, those are really unique. They're essentially confined to a parcel or two, if that. And the courts have said that to change those valuable property rights that it requires that an adjudicated hearing be held for conditional use

permits and for variances. And those are situations where witnesses are sworn in, they're subject to cross-examination and documents are authenticated. So that should the court receive an appeal from the award or denial of a conditional use or a variance, the court has the clean record from which to view that to give its opinion of whether or not the decision of the zoning board of appeals or the planning commission, whether its decision was based on sound evidence.

The third one is tied in there as well, and it simply clarifies — the way that that was codified when you look at it in our — our ordinances, it appears as though city council takes recommendation from the planning commission for a conditional use and a similar use, when indeed it's only for a similar use, because a similar use is a change in zoning where you would want a — a public hearing. And so we wanted to clarify both in the title where it just simply says "action by council," we want that to be clear that it's action by council for a similar use recommendation.

And the second item is in that 1177.10 there's Paragraph B-1 where it states where if council confirms a recommendation of the planning

commission it simply requires a majority vote. But if council rejects the recommendation of the planning commission it shall not be overruled by not less than six votes. And we have not been following that.

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It hasn't been an issue because it hasn't been that close, but we've not been following that but it's been recommended for change because in our charter in Section 2.05, Legislative Procedure, it states that -- let me make sure I get it right. one, two, three, four -- the first sentence of the fifth paragraph of 2.05. "An affirmative vote of at least four members of council shall be required for the enactment of every resolution or ordinance unless a larger number be required by the provisions of this charter." Now, the charter only requires the six members of council for emergency action. Nowhere in our charter does it mention an overriding recommendation from the planning commission. since our charter doesn't address it, then this ordinance that requires the six votes to overrule the planning commission is in conflict. And so the charter would take the lead on that. And so my recommendation is simply to remove that section with the B-1 and 2. It simply is a simple majority to overrule or to accept a planning commission

recommendation.

MR. FONTE: Okay. Awesome.

MS. KIESLING: Go ahead, Daryl.

MR. REVOLDT: Tim, I — you and I swapped some e-mail today on this. I think we also need to look at 1181.08, Zoning Amendments, which also establishes if planning commission rejects a proposed amendment, five — five council votes are needed to pass it.

MR. FOX: Correct.

MR. REVOLDT: So we should probably revisit that as well to bring it into line with the charter.

MR. FOX: Indeed. That's very timely that — that you mention that because our — our good friends in the building department at SafeBuilt were challenged to look through our planning and zoning ordinances and for — for it to put together any amendments that it thinks are necessary. And one of those kind of runs through because we changed the name of an important official in the building department from the superintendent of permits and economic development is now the chief building officer, so that's quite a number of changes. But there are some substantive ones that it has recommended and provided to the administration and my

1	office, approximately 50 changes that are most of
2	them are just very minor but some are more specific
3	in addressing which building codes that we adopt.
4	And so over the next few months we'll see quite a few
5	of these.
6	MR. FONTE: Okay.
7	MR. REVOLDT: So I guess what I'm asking is
8	that our next council of the whole meeting Marcia
9	could have under her committee 1181.08.
10	MR. FOX: Yes, sir.
11	MR. REVOLDT: And we'll just clean all these
12	up.
13	MR. FOX: Clean all these four at once and
14	then we'll eat away at that apple of the others.
15	Take the most important ones first, and the easier
16	ones, and get through those. Because all of them,
17	because they're in planning and zoning, is a
18	requirement to send a recommendation to planning to
19	come back.
20	MS. KIESLING: Yeah.
21	MR. FOX: To public meeting.
22	MS. KIESLING: Okay. Are we okay if we put
23	it on the agenda?
24	Okay. And last on my committee is the
25	proposal for economic zoning proposed diagnostic and

potential rewrite. As you recall — I thought you were going to sneeze — we spoke in length when we were deciding how we're going to do the Main Street District and had to stop doing that, came back, and the Calfee people were helping us with all that. And as they were helping us, they were looking at all our zoning codes and laws and thought, wow, you guys really probably need a whole new rewrite, or just let us look at it. And they looked at it, and they have given us a proposal as to helping us to sort of rework it and make it a little more intuitive, a little more friendly. Right now it really lists, like, everything you can't do. You want to be a little more happy and say everything you can do.

MRS. WERREN: Start with the positive?

MS. KIESLING: Because we don't do that right now. So this is a three-part proposal. Patrick's been working with them very closely, and I'll let him go ahead and explain it. But you have it in your packet.

MR. DEORIO: Yeah. And basically we had started this a year ago with Marcia, Dominic and Daryl and the chamber talking with their businesspeople, their patrons, figuring out all the things we already know that we don't like plus all

the other things that we found that are objectionable as well. And so as you recall, Calfee, they're one of the leaders in the state that are in this realm exclusively.

And in talking with them about it, they were showcasing some of the projects they have been doing in other communities and the focus that those communities are applying to their zoning, and they — he outlined basically three general principles: the zoning should respect the existing and reflect desired development patterns. Zoning should regulate only what actually needs to be regulated and focus on desired outcomes. And zoning should be the implementation of a plan, not a barrier to achieving vision.

So you kind of get the idea of where we're going. And most of this stuff that we have, of course, dates back to the incorporation of our community and we've made changes along the way and stuff, but like Tim just outlined tonight, we didn't know about a year ago but we know now and we're just — we're finding things as we've been working with businesses coming into the community, I found a number of stoppers that have been placed on trying to locate a business on Main Street. And, you know, in

spite of the efforts that all of you have done to try to get that, that process completed, it was determined by the consultant that implementation of the map would have created what it was laid out in writing to do, which is a separate district, not an overlay. And the zoning would have been more restrictive on Main Street.

So rather than go through and try to piecemeal it all together, and talking with Member Fonte just this past week on other businesses and trying to coming in and it just doesn't work, that we engage in this process. So the materials that we e-mailed to you indicated a three-part process. But, you know, I try to be -- you know, make sure that we -- that the funds that we're expending get the desired outcome that we're looking for. So I tend to break it up into smaller chunks to make sure that at the end of the road we're okay with going to the next step.

So that's what we're proposing here is to do the diagnosis and give us an evaluation of what we need to do to fix it. Let's see what we come up with. This would involve a lot of meetings with community stakeholders, with the council, the mayor, new business interests on Main Street, whatnot, to

1 come up with what's your -- what's the gripes. 2 are the issues that we have to resolve. And then 3 throwing that all into a hodgepodge or white board, 4 coming up with that, and then bringing that back. 5 It's about a six- to nine-month process to get to 6 there. And then when we have that, okay, what do we 7 want to do now? Do these make sense? Do we want to 8 implement them? And then if we want to implement 9 them then we can go to the next step. 10 So I felt that this was a good way to 11 minimize the amount we expend as a matter that we 12 have budgeted for. We've been working on this, like 13 I said, for over a year. We worked that into the 14 budget for 2019. Funds are available. It's just a 15 matter of whether the council wants to go ahead and 16 try to implement the vision that they have been 17 working on. 18 MRS. WERREN: I like it. 19 MR. CERRETA: So are these the fees you're 20 actually proposing that are in the draft? Or is this 21 something --22 MR. DEORIO: It's 60,000. 23 MS. KIESLING: Yes. For the first two 24 phases, it's 60,000.

MR. FONTE: Pat, so I've had the

conversations with some of the citizens wondering if we're on, we're off, we're on, we're off, we're on, we're off with MSB. And so what I was trying to explain is like what we were just talking about, is that the MSB is sort of like a band—aid approach over the big issue. Now we're looking at different kinds of job entities moving into the city. So doing the total rewrite, even though it's going to now stretch it out another six, nine, 12 months, which I really don't like because the Main Street corridor is my priority right now, right? So there's no way to speed up because of the stakeholders, public meetings and all that; correct?

MR. DEORIO: No, I think there's room for acceleration without sacrificing quality. They have done a number of these in communities. They think how many weeks in between meetings. But to the extent that we can pull it together quicker and get stakeholders to respond quicker and they can provide that input.

MR. FONTE: I think that's a smart plan to do it right once and for all, hopefully, and I just would see, you know, since they do this as a boilerplate tweaking it to the North Canton brand, you know, I would just see, in my opinion, a lot of

the problems with revenue is based on Hoover sitting empty and Main Street corridor not live. So, in my opinion, that's what I feel is a big sense of urgency to help with the revenue and also the missing link that we have in the city, in my personal opinion.

MR. DEORIO: And we were fortunate -- Miss
Farina and I were fortunate to attend an Ohio
development conference in which we were able to meet
with a lot of our peers and other communities
throughout Ohio and listen to what the experts in the
field and how they approach coming into a community,
what they look for. And, you know, before they even
talk to you, you know, they're looking at a number of
things. And one of them is this zoning code.

So, you know, to some of the points that a few of the residents have made at these meetings about, you know, consolidating a district or consolidating parcels into larger parcels, that's great, we would like to do that. But what is it at the end when you have the bigger parcel that you want to put in? If the zoning is too convoluted to understand what you're able to do, they move on with those monies. It's all about the return on investment, how much time they have to put into it to get to where they want to go. And we just get passed

over. And I think this is a way to change that narrative that you guys have been working on.

MR. REVOLDT: I think what Sean indicated was, in having sat through a couple of these iterations in the past, what we got in terms of our zoning language was cookie cutter. Everybody's got — around northeast Ohio has the same language. It just simply doesn't serve us. What Sean's going to try to do is, to your point, is to get us to language that allows people to come in and get creative and don't serve as an encumbrance to development but as a facilitator.

MR. PETERS: Absolutely.

MRS. WERREN: Patrick, didn't you also, when we were talking about this, say this could help eliminate the issues that we've had with planning and zoning meetings in that many of the clients, they don't ever have to go because it's already so cut out that they're doing it correctly to begin with.

That's the future to me.

MR. DEORIO: That's a result of what they have been seeing around Ohio where this process has been going on is saying, What can be done? What's the yes that we don't need to get the approval for it. Whatever it is that this council and the mayor

decide that that's what they want, then we can just write it up that way. It saves a lot of that aggravation, and aggravation equals time and time equals money and that all leads to development.

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MR. PETERS: That's being business friendly.
MS. KIESLING: Exactly. Yes.

MR. FONTE: When you have people looking to work here, contractors, builders, people that want to move their businesses here and pay 1 1/2 percent income tax, I can tell you right now we have a reputation issue that we have to correct. And hopefully SafeBuilt can do it. We've had conversations with them, and we just have to make sure that, unfortunately, perception is reality out there. And I've been hearing for a long time -- Mark knows what I'm talking about, we just had this conversation with a customer the other day -- we want to figure out how to fix that, make it user friendly, make it cost effective, make it efficient, quick and easy. Because like a lot of times, you know, when you have projects you're doing it's weather prohibited because if you're laying concrete or building something you don't have three or four days to get the answer. You got to speed up the process. So I know with the iPads and what we were talking

about they're in the process of that. I just wanted to see maybe eventually we can talk and figure out, guys, you know, how we're doing with builders, the perception to reality. Are we solving a lot of these bad problems that we've struggled with for many, many, many years.

MR. PETERS: Mayor?

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MR. HELD: When you look at the zoning, I think zoning historically it's really probably one of the most important areas that we have in the city because it determines how we utilize our property for economic development, whether it's residential, commercial or industrial. And as Patrick had said, and for those of you that have been around for a long time, we went through the update of the zoning code, which is not an easy thing. And what the -- what this specialist will give us is that we don't want any unintended consequences. So, you know, we solve one problem, and through all of our experience we say, well, that's great. We should implement that. Then we don't realize that we just solved one problem, created five more problems. So what they do is they'll say, hey, this is what other communities have done and this has been the result of those zoning codes that were passed. Because you see

1 some -- some communities are, you know, they're 2 thriving as far as their growth because they make it 3 more user friendly for the developers and property 4 owners. 5 I think the challenges we've had here, 6 they're really twofold. Number -- and I think we've 7 solved the first one with our -- with our new 8 partnership. Is that we were lacking in technology 9 and managing information under our outdated zoning 10 rules. But we've done a good job with that. 11 problem is we're still operating under old rules that 12 need changed. 13 MRS. WERREN: Yeah. 14 MR. HELD: So we've become more efficient in 15 enforcing rules, as Dominic, as you're saying, that 16 we need to change. That's what this company --17 MS. KIESLING: All right. One question for 18 the seven of us. Is it okay -- do you need it on 19 emergency? Would that help you? Could we put 20 emergency clause in and give it two readings? Where 21 are you at? 22 MR. HELD: Two readings. 23 MR. DEORIO: Whatever the council would 24 prefer.

Backdrop to this is that we've

MR. REVOLDT:

1 got percolating this downtown redevelopment district 2 that's coming along and will be before us soon. 3 think it would be helpful if we had both of these completed simultaneously or as near simultaneously as 4 5 possible. So to answer your question, let's do this. 6 Let's get them started. 7 MS. KIESLING: Yes, that would be great. 8 MR. REVOLDT: I think we're also going to 9 want to have some opportunities to weigh in with 10 Sean. 11 MR. DEORIO: And that matter is coming to the 12 council on May 20. I'm trying to space out some of the bigger topics so you don't get hit so hard in one 13 14 That's too much to comprehend. night. 15 MS. KIESLING: And remember, the slowest part 16 of this is it's going to have to go to planning, have 17 a public hearing set, have a meeting, it's going to 18 come back to us, have a public hearing set. So 19 Calfee will probably get it done super quick. 20 going to be our process that's really going to take 21 awhile. 22 MR. FONTE: So the DRD, which is the downtown 23 redevelopment district, to help make it more

attractive for businesses, manufacturing, whatever to

come to the area, but on top of that, are we looking

24

1	at the entertainment district yet or is that
2	something as an overlay to the rest of it?
3	MR. DEORIO: All in due time.
4	MR. FONTE: I'm excited.
5	MS. KIESLING: We're doing this tonight. I'm
6	good.
7	MR. HELD: Tomorrow.
8	MR. FONTE: We've waited for a year already.
9	Let's just get
10	MS. KIESLING: That's the end of my
11	committee. Moving on. Let's go.
12	MR. HELD: You've got to move faster than
13	that.
14	MR. PETERS: All right. Okay.
15	MRS. WERREN: Good, Marcia.
16	MR. PETERS: Next up, Ordinance, Rules,
17	Claims. Chairman Revoldt.
18	MR. REVOLDT: I'd like the record to note
19	that Mr. Foltz is absolutely giddy.
20	MR. FOLTZ: Talk about waiting.
21	MS. KIESLING: Yeah, forever.
22	MR. FOLTZ: Waiting for what? Do we have to
23	recuse
24	MR. PETERS: Let the record reflect Members
25	Peters and Fonte will be stepping out during this

conversation.

MR. FONTE: With 30 years' experience. (Members Peter and Fonte not present.)

MR. REVOLDT: You have in your packets a draft of the rental registration. I'm not proposing that we take action this evening. This is for comment only. If you have comments regarding anything you would like to see in it or deleted, Tim has promised to take excellent notes. If you're looking at it, what I'd like to do is kick off, Tim, by reiterating a couple of things that I mentioned today.

The first being I'd like a stronger reference to a fire and smoke detector inspection as part of that process. I think we don't want to ignore the public safety element if we're going to be inspecting rental units. And the second is I'd like to have a little closer alignment between in Section A, which is the required where it says "any building or unit" and a little better language than in 1702.05 where we talk about one—, two—, three—rental units but I think we need something beyond that. Whatever the formula is. I guess maybe I wasn't clear, I needed a third cup of coffee, but I'd like to make sure that we were looking at large complexes as well and that we have a

1	formula
2	MRS. WERREN: Pat said no.
3	MR. REVOLDT: to deal with those.
4	MR. DEORIO: This was you're certainly
5	welcome to change it, but just so you know, the
6	parameters we were under putting this together was
7	one-, two- and three-family rental units. We're
8	going to break in with that and not
9	MR. REVOLDT: Okay.
10	MR. DEORIO: and not jump into the four
11	and up, which is going to put us into a workload
12	issue.
13	MR. REVOLDT: All right. I will accept that.
14	MR. DEORIO: And I don't know
15	MRS. WERREN: Let's start with that.
16	MR. REVOLDT: I'll start with that. I'll be
17	pragmatic, Mr. DeOrio.
18	MR. DEORIO: I wasn't sure if the chairman
19	was aware that John Cheatam from SafeBuilt, who is
20	regional manager from SafeBuilt is here this evening
21	to talk about this and to help answer some of those
22	questions.
23	MR. REVOLDT: We're happy to have him.
24	MR. FOLTZ: Yeah. Thank you. Come on up.
25	MR. REVOLDT: Come on up.

1	MR. CHEATAM: So I'm basically here to answer
2	your questions. What I did, I've put some of these
3	together before for other communities. And I did, in
4	conjunction with what Pat, Tim, several others in the
5	administration have requested, I addressed only one-,
6	two-, three-family for now and then knowing that four
7	and up will come later, possibly the first of next
8	year. And what I did was I took language that's in
9	similar communities and this is, what? maybe the
10	third or fourth draft to get to this point? and I
11	started out with language that was in similar
12	communities to you and then kind of customized it to
13	their questions, their concerns to where I finally
14	came up with the draft that they felt was something
15	that wouldn't cause heartburn and that would address
16	the issue of life, safety and safe and sanitary
17	rental units, okay?
18	MR. REVOLDT: I mean, I didn't have any
19	aside from that, those were the only two comments I
20	had.
21	MR. CHEATAM: So the smoke and fire
22	MR. REVOLDT: The purpose
23	MR. CHEATAM: You wanted that to be a little
24	more
25	MR. REVOLDT: Pronounced.

1	MR. CHEATAM: pronounced. Okay. So I
2	made a note of that.
3	And then what was your comment on the
4	building or unit and then
5	MR. REVOLDT: Well, it's been clarified.
6	Patrick clarified it for me because we're only
7	dealing with one, two, and three, and if we're coming
8	back then, that's fine.
9	MR. CHEATAM: Okay.
10	MRS. WERREN: And the fees are in line with
11	other communities our size?
12	MR. CHEATAM: Yeah. Actually, I think your
13	fees are actually a little on the lower side.
14	MRS. WERREN: Okay.
15	MR. CHEATAM: But we discussed that at length
16	and decided to start a little low and then if later
17	you want to do a fee increase a year or two, five
18	years down the road, you may.
19	MRS. WERREN: Okay.
20	MR. CHEATAM: But they're a little lower.
21	Yes, sir?
22	MR. CERRETA: When you're talking about fees,
23	who are you comparing it to?
24	MR. CHEATAM: I actually compared it to a
25	number of communities. I looked through I got on

the ordinances of a lot of cities. So I got some in the Stark County area, I got some in — in more down toward Dublin, that area of metro Columbus. Some in metro Cleveland. So I cannot tell you specifically that I looked up Maple Heights or Hudson or Dublin or Oberlin, but I just looked at a lot, got a consensus that here's the window. You know, on the low side 50, on the high side 250 for a single-family. And then, you know, I put you in and then Pat said why don't you lower just a little more. And so we got to where we're at today.

MR. CERRETA: Because when I looked at this, I think it's high. But I want to know what the purpose of that is. Are we here to make money on it or are we here to look at these to be safe and inspect? And when I start looking at fees that are high, 50 bucks, a hundred seems easy, anybody would want to register. But when you start getting up there into higher fees, then that's when the renters start — the landlords and all that really start putting up their arms and everything. So what's the purpose? I think getting back to all this, what we're doing this for. I think that's what we're going to get asked.

MRS. WERREN: You did.

MR. PETERS: Don't worry.

MR. CHEATAM: On the page under Purpose (B), do you have that in front of you?

MR. CERRETA: Yeah.

MR. CHEATAM: Okay. The purpose is, it is the intent of the North Canton city council, by adoption of this ordinance, to hold all property owners and agents to the same standard. Secondly, the fees collected shall be used exclusively for funding and administering the implementation in the perpetuity of the rental registration process and the inspections conducted. And the purpose is to provide a safe and sanitary environment for the residents and their guests of all rental dwelling units.

And this is very, very common. I know that you know I don't know what happens in North Canton. What happens in the rest of the world, if you don't have oversight, you get slumlords, you get people that don't care. You get tenants that are afraid of retaliation if they, you know, complain about something. You get people with low or very little heat. I had one community that had a lady called me from another state around — somewhere around Christmas, New Year's, somewhere in that two— or three—week period and said her parents were living in

a rental and that they had hardly any heat at all.

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I sent an inspector out. He went out there and they were barely at 50 degrees and they were covered in layers of clothes and all that. They had told their landlord, who was an upstanding citizen, well thought of in the community, repeatedly. And he was in the holiday spirit and just not paying attention to the complaints and saying I'll take care of it after the holidays. In his defense, he said he didn't really realize how cold it was. But, on the other hand, he didn't care enough to drive four miles from where he lived to check it. So this is the safety valve, for want of a better word, for your tenants that have landlords that either don't care or are too busy to take time, and we're the one going out there and checking and make sure everything is They have hot water, they have got heat, they've up. got the smoke detectors, the fire detectors and all that.

MR. CERRETA: I'm on board with that.

MR. CHEATAM: Yeah.

MR. REVOLDT: Would you do me a favor?

Under -- under that Purpose, actually up in 3, under

B3, you've got -- that part of what we're trying to

do is make sure that these properties comply with our

1	property maintenance code. And would you reflect
2	that again down under Purpose because that is our
3	purpose as well is to make sure these properties meet
4	our minimum.
5	MR. FONTE: Right. Thank you.
6	MR. CHEATAM: And that is, let me just
7	reference real quick, or maybe you did in 3. 1701.06,
8	that does state. Yes. But I will
9	MR. REVOLDT: Yes. Reiterate it.
10	MR. CHEATAM: reiterate it. Yes sir.
11	MR. PETERS: Thank you. Listen, this has
12	been a long time coming. Miriam, Melanie, in the
13	audience, Ron Wooton, different individuals, we've
14	been working on this and I'm ecstatic that it's
15	finally come to council and hopefully there's four or
16	more votes to support this because this is something
17	that's essential to protect the integrity of our
18	neighborhoods. When you look at a rental unit, a
19	hundred-dollar fee, and I believe that will be a
20	yearly fee; is that correct?
21	MR. CHEATAM: That is yearly, yes.
22	MR. FOLTZ: That would involve a yearly
23	inspection?
24	MR. CHEATAM: Yes.
25	MR. FOLTZ: Then there's also a complaint

inspection-driven process, too.

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MR. CHEATAM: Yeah.

MR. FOLTZ: That's only \$8.33 a month. That cable goes up more than that a month. on. you get into two units, three units, that price drops to six and a quarter per unit for a two-unit and 5.53 for a three-unit. And if you can't afford those, then get out of the rental business in North Canton. It's that simple. We have a great city to live in. And if you want to be a landowner or landlord here you need to make sure that your property is up to codes and you pay a minimum fee to ensure that our inspectors come out and take care of anything that's not up to code as far as just basic health standards and what anybody else would want to live in and that's not a stretch.

MR. HELD: Amen.

MR. FOLTZ: And if we don't do this now, we're going to look down the road and regret the possibilities that we have now that other cities are struggling to get through. Our neighbors are dealing with this now and we can't afford to let any more time pass before we make sure that we have inspectors who are qualified to go in these homes and make basic inspections for basic necessity utilities. Just

1 living standards. We're not asking this to be a Taj 2 Mahal. We're just asking it to be up to a decent 3 living code. And I don't think that's too much to ask for here. Especially at those prices. I applaud 4 5 the administration, everybody that's been involved in 6 Thank you. I hope this council has the wisdom 7 to pass this. To me, you know, obviously it should 8 be a three-reading process for anything we may have 9 left out, but I just -- I just hope we have this in 10 place by, say, midsummer or whatever the three 11 readings take and we move forward. So thank you for 12 your efforts. Thank you for your experience, and 13 this was a big part of why we wanted you in here. 14 MRS. WERREN: Yeah. 15 MR. FOLTZ: Because you've got a track record 16 with this. And it's a proven track record. 17 thought you were looking at our communities, and we 18 probably are low but I'm okay with this fee 19 structure. 20 MRS. WERREN: No, it's good. We talked to 21 the administration about it. Let's move on it. 22 MR. FOLTZ: We let people know. So thank 23 you. 24 Now one thing, the one-time early

registration incentive, is that just this year or

1 will that be in place every year? And reason I say 2 that is I think there is some merit that you don't 3 get inundated with how many rentals we have, I'm not quite sure, but we're going to find out. You don't 4 5 get them all at one time. So I think as long as you 6 can handle the volume of when they should be coming 7 in, I think that is a process to look at. 8 MR. DEORIO: That was part of the design 9 process that we wanted it to be a 12-month 10 certificate. So you buy the property today, let's 11 say year one, and you get the inspection and you're 12 good for 12 months. We didn't want to do what some 13 other communities have where everything starts 14 January 1. 15 MR. FOLTZ: Correct. 16 MRS. WERREN: Yeah. 17 MR. DEORIO: And then you've got --18 MR. CHEATAM: It's staggered. 19 -- however many. It's too much. MR. DEORIO: 20 MR. CERRETA: Good idea. 21 MR. DEORIO: And we should say that, if I can 22 summarize it, well, I mean, one of the early concerns 23 in this when I first started here, in talking with 24 the director of law on this, was that, you know, he

had shown me some case law that had indicated that,

you know, if you are going to do this program and you're not going to provide a service, that was a problem.

MR. PETERS: Right.

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And lot of communities try to do MR. DEORIO: So this is a process that has a service. And I think we're in a position where we got to that comfort level, now that we have somebody here that we can depend upon to do that, as opposed to where we had none before. I, too, looked at a bunch of other communities and I knew Mark would ask that question. And so as part of that I told him where to search geographically; that, you know, we liken ourselves to the -- you know, to Dublin or Hudson. We think of ourselves in those terms. But we still have to take into account what is happening in our community, in Canton and Massillon or whatever, but the idea was to try to hold this to a standard. I know you wanted to say something.

MR. HELD: I think this is really good legislation. I'm glad you're putting it together. Because really, what it does is it protects the tenant, it also protects the property owner. Because oftentimes you could have property owners that they don't even live in town. They may live out of state.

1 This could be as a part of a portfolio where they own 2 50, 60, you know, a hundred homes. And oftentimes, 3 like you had mentioned, it could be due to the 4 property owner's lack of knowledge or communication, 5 but -- and so now it not only protects the tenant and 6 the property owner but then the neighbors. And then, 7 you know, the community asset, which is each home. 8 MR. CHEATAM: Right. 9 I think it's excellent. Good job. MR. HELD: 10 MR. CERRETA: Are we expecting to hire any 11 inspectors because of this? Because this is a great 12 program, but if we can't keep up with them, that 13 defeats the purpose too. 14 MR. CHEATAM: So the way SafeBuilt works in a 15 community, we provide as much as the activity 16 requires. I feel that right now implementing this in 17 the latter part of the year I won't have to hire 18 anyone else, but I've already had that discussion 19 both with Marty as a local CBO and also with Pat and 20 some others that if we see right away we need another 21 inspector, part-time, full-time, we'll add it. 22 will take care of it. 23 MR. HELD: As the needs arise.

I believe, going back in my mind, when we have an

MR. FOLTZ: Let me ask you this, too, because

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out-of-town owner, are we requiring a property manager to be accessible to this community if we do have a problem with the rental? The reason I say that is, if you do have somebody in California or out of state and you can't get hold of them, we need somebody to be in charge of this property so we don't just send letters out or send fines out and it's a long-standing process. It doesn't get us anywhere in a quick fashion. I'm looking at to have them required to have somebody locally that can address these issues. Whatever they might be doing, an inspection. Have you seen any of this as far as —

MR. CHEATAM: I have seen that in some higher-end communities. It's not real common but it's something you could all discuss and come to a consensus on. It's not in this legislation. I would need to add that if you wanted to look at that.

Which what I would do is find some language and --

MR. FOLTZ: I'd prefer if you could do that, sir, thank you. Because I think it's almost a necessity that we have somebody that can answer our questions and be immediately accessible to us within, you know, a time frame that's — that's, you know, that you can work with. But not just send letters and nobody respond and you've got four residents

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1 living, you know, in a rental unit without any 2 availability to move forward with improvements or to 3 have contractors hired. MR. CHEATAM: And that's not unreasonable. 4 5 know I used to own rentals myself, I don't currently, 6 but I know a lot of people that do, and more and more 7 of them are finding that to get someone like Dominic, 8 a real estate firm to manage them. My son owns some 9 rentals now up in a Cleveland suburb and he lives in 10 Medina. He owns them, I think, in Parma, I'm not sure where, and he hired a realtor that manages them 11 12 so he's not involved, and that's not a high fee, it's 13 a very small percentage. I looked over the contract 14 for him. So it's not unreasonable to ask that, that 15 if they're not a local person that they have local 16 management company. 17 MR. FOLTZ: Right. 18 MR. CHEATAM: But it's -- as far as 19 statistically, it's not a great percentage that do 20 require but some do. 21 MR. FOLTZ: Okay. 22 MR. CHEATAM: But I could definitely look 23 into that. 24 MR. REVOLDT: I would assume what we're going

to do, is if in the absence of a local manager we

would not grant an occupancy permit; correct? So if it's not designated, what's the stick?

MR. FOX: Your common law is going to show you that you're going to be limited to — that this local person be either in the county or within a contiguous county. You wouldn't be able to do North Canton.

MR. REVOLDT: Let me rewind. Let me rewind again. If a property owner/landlord does not have — the owner does not have that designee who is local, however we define it, he does not receive an occupancy permit. The property does not have an occupancy permit. Is that — is that what we're asking?

MR. CHEATAM: Well, you have to have an enforcement language in here. Or it's, you know, not going to do anything. So I'll look at the wording of other ordinances that are similar and then offer you some language to look at. Tim can pare it down, or Pat, or whomever, or you guys, but I'll look at something. But definitely you have to have a way to enforce that.

MR. REVOLDT: All right. So what we're going to do is we're going to have this back in two weeks or at our next meeting with some new language, and in

the interim we'll, I'm sure, entertain comments from our constituents.

MR. FOLTZ: Good. Thank you.

MR. DEORIO: I would -- I would just add two points. One, that I know that the law director had counseled me on what I want to add but, you know, I'm getting just -- you know, you mentioned it's been a long time coming. And sometimes you have to crawl before we walk. And it seems that some of the reach that you're going for is sprinting and you would really like this to launch and to launch successfully so I would ask you to just keep that in mind.

But as far as the enforcement mechanism, we still have to meet with the Stark County auditor and talk to him about whether or not, you know, the preferred method that we would choose to enforce this is available to us or if we have to choose a different method. So it's a matter of whether it's a criminal or a civil statute that we have to pursue, and we are going to be seeking counsel from the Stark County auditor on what they're willing to do.

MR. FOX: And essentially what this is, they call it special assessments. And looking for those, because what it entails is simply if there isn't compliance that there's an administrative fine. And

if the administrative fine is not paid, if you can convince your county auditor to place this as a special assessment and simply add it to the property card and when the property changes hands or when their taxes are due, this assessment is there.

There's nothing more to do, much like our weeds and high lawns program. And we give them an opportunity to resolve it, an opportunity to appeal, and if they don't comply it's a special assessment that we turn over twice a year to the auditor's office.

Now, I have been looking for this because I know our auditor has turned down some of these for communities that haven't done their homework and proven that these type of special assessments are unique. They have to show a value to the community. And so we'll have to clearly write in the benefit that's going to be derived from having this ordinance, these safety and health inspections. And what we should do is our homework and meet with them and see if we're able to do this.

I have seen that Summit County authorized this type of special assessment for these rental registrations because if you don't have this enforcement arm, the problem that you have is that courts view this as such a de minimis type of action

that you're not likely to get traction in a criminal action. So then you're limited to bringing this as a civil action for hundred-dollar fines. And it may not be worth your while. So we're going to do our very best to demonstrate the benefit that the community is going to derive from this and try to work with Alan Harold's office to see if we can't get this in a form that we could do it as a special assessment.

MR. REVOLDT: Let's find some teeth. We're done.

MRS. WERREN: Yeah. Get that. Please.

MR. PETERS: Let the Record reflect that

Peters and Fonte have rejoined. And moving on to

Personnel and Safety, we have a discussion concerning

potential golf cart legislation.

Two or three weeks ago, we had a gentleman come up, he had a golf cart out back, showed you what he has done to it and the inspections and benchmarks he had to meet that were Stark County sheriff and state highway patrol. Anyways, right now currently our ordinances do not allow for slow-moving vehicles and he asked that if I would put this on for discussion. Chief Minock is here. I asked him to come tonight to give his — his view on this. And

so, John, if you wouldn't mind coming up here.

We had a discussion earlier this week and there was some things that I didn't think about when we first — when I first decided to put this on. So if you would just kind of give us your thoughts and overview on what you feel about the slow-moving vehicle.

CHIEF MINOCK: I'm not inclined to support it.

MR. DEORIO: Closer, please.

CHIEF MINOCK: What the state actually did was rescinded their blanket prohibition about these vehicles on the state roads but they put the burden on each individual community to pass legislation to allow it. Along with that, there's a supposition that those communities would perform inspections and refer those people to the BMV to get license plates for the vehicles that pass an inspection. I don't feel comfortable in saying that a particular golf cart is safe to operate on the streets. The sheriff, I believe, is doing some of the inspections. The state patrol is not doing inspections. They're not going to do them.

I would just question the value of this legislation to the majority of the residents and, you

know, other people that use the community, pass
through the community. One of the biggest activities
for my group of people is addressing traffic
complaints, traffic issues, crashes, noise. You
know, a multitude of things. And putting another
type of vehicle in the mix of traffic that we already
have, I can only see it generating more problems.

Now, if there's only one or two, granted, it may not
be a lot of problems, but if it's more, it's going to
be more. And if it's only one or two, how many
people are going to have to deal with that vehicle
every day versus just the convenience for that one
person to be able to operate that.

MR. PETERS: Chief, one thing -- Pat, if you don't mind. One thing he brought up, too, an unintended consequence, if you may, was that we can't differentiate. Say we as a collective said okay, yeah, golf carts are fine, but that also allows four-wheelers, you know, gators, whatever you call them, to be on our roads. You know, to come right off the, you know, the -- they're out mudding and come right on to our streets.

CHIEF MINOCK: You may be able to tailor the legislation specifically to target certain things, but some of those vehicles are actually allowed by

state code to cross roads. So I know you had mentioned like the school, if they wanted to use one to go from the school building to the stadium lot or something like that, they can already do that. We don't need to pass this legislation to open up use of the streets just to allow somebody like that. Like a quard at Hoover's.

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I think the thing with the golf carts has come about because it's the planned developments where you have a small, contained area of residents, usually probably like a retirement community where no, the streets aren't private but it would look like typically a private allotment and they want to use those types of vehicle. Previously that was outlawed by the state code. So obviously there's enough pressure, they backed away from that. But we're not that type of community. Those vehicles are limited to 20 miles an hour. And the state code says that they cannot operate on roads with a speed limit of greater than 35. Well, that's a big discrepancy. You know, we have a 35-mile-an-hour speed limit on Everhard, and if you went through our traffic citations, you'll find people down there going mid50s or better and you're going to throw something out there that can only go 20. Same thing with Main

1	Street, Schneider, you know, Applegrove. And I just
2	question the judgment there. And they're not going
3	to hold up like a car does in a crash either.
4	MR. FOX: They're made for golf courses.
5	They're not made for our streets.
6	CHIEF MINOCK: Right.
7	MR. FONTE: Chief, my father-in-law has, I
8	think it's a three-wheeler, actually. It's like
9	electric. It has blinkers and everything. So he's
10	85 and he rides it from his little condo down in
11	Fredericksburg down, I don't know if he rides it in
12	the street or the sidewalk, I'm not sure
13	CHIEF MINOCK: You're talking about like one
14	of those personal mobility things?
15	MR. FONTE: Yeah, kind of like that.
16	CHIEF MINOCK: Those are different. He can
17	use the sidewalk.
18	MR. FONTE: It's kind of a hybrid of that.
19	And he takes it to the Y, does the exercising and
20	rides it back.
21	CHIEF MINOCK: On the sidewalks or
22	MR. FONTE: I don't know. It made me think
23	about it when you said that.
24	MR. PETERS: I've seen them.
25	CHIEF MINOCK: Well, and those are classified

1	as a pedestrian anyway.
2	MR. FONTE: Okay.
3	CHIEF MINOCK: A golf cart is going to be
4	considered a vehicle where they can use anything.
5	MRS. WERREN: Yeah.
6	MR. PETERS: This is for street use.
7	MR. FONTE: Yeah, I think it sounds a little
8	risky to me, man. We should have, like, golf course
9	day.
10	MRS. WERREN: What do you do with allotments
11	that have a pool, where people
12	MR. PETERS: In a neighborhood?
13	MRS. WERREN: In a neighborhood.
14	CHIEF MINOCK: I think if you're going
15	swimming you should be able to walk to the pool. I
16	don't know.
17	MR. FONTE: We're in the 21st century, man.
18	MS. KIESLING: So do we really need to have
19	discussion about this? I don't think that's
20	something we're ever going to contemplate.
21	MR. PETERS: He asked if I would bring it to
22	council and I said I would.
23	MR. FOX: I have done quite a bit of research
24	looking at communities that have this, and often you
25	find this is, as the chief had said, these are

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planned communities where they use these to get back and forth to a recreation center, activities center, and they're generally just not traveling on your main roads. And especially when you are on these two-lane roads where if you have -- if you're the car that's behind this one and it's in the center of the lane you're going to have to go around it. And if you go around it and it's a double line, you're not permitted to pass it. And imagine you're driving that automobile that the other person was willing to take that chance and use a golf cart as their mode of transportation and if you clip it, if you cause the accident because you passed it because you were impatient and that would just be a terrible situation that you'd find yourself in. Cars lined up because of this one that's doing 20 miles an hour and you're having to wait to -- to pass it.

The other criteria for the overall city is if — I imagine if the city passed legislation that authorized the use of these that we would have more serious accidents. And, you know, maybe not more accidents but the accidents would be more severe. There's arguments to be made much like a motorcycle. Indeed, but the motorcycles will generally travel at a much faster speed than golf carts.

1	MS. KIESLING: I think that's good. All
2	right. We're good.
3	MR. PETERS: It's the low speed, which is
4	actually in quotation it specifies that in the
5	sheriff's inspections. So okay. Suffice to say
6	council is not in favor of moving forward with this.
7	MR. FONTE: Not a big hit.
8	MRS. WERREN: No.
9	MR. FOLTZ: Chief, thanks for your time.
10	MS. KIESLING: Thanks for being here all
11	night, you poor soul.
12	MR. CERRETA: Jeff, Chris Howe's father or
13	grandfather passed away. He asked if we would have
14	just a real quick moment of silence, and any time
15	anybody asked that, I don't think you would have any
16	issues having that, would you?
17	MR. PETERS: Absolutely not. Paul; right?
18	MR. CERRETA: Paul Fosnight; right?
19	MR. HOWE: Yes.
20	MR. CERRETA: In memory of Paul, let's have a
21	moment of silence. Okay. Amen.
22	MR. PETERS: Sorry about your loss, Chris.
23	MR. HOWE: Thank you.
24	MR. PETERS: Okay.
25	MR. DEORIO: Mr. President. We are looking

1	to just take a two-minute do I need to do we
2	need to amend the agenda for a two-minute discussion
3	on a matter concerning the municipal golf course or
4	can I just talk?
5	MR. PETERS: This is classified as a special
6	committee meeting but I will say this: In our
7	ordinance, our ordinance allows us for the first,
8	third and fifth Monday.
9	MR. FOLTZ: So, yeah.
10	MS. KIESLING: It's not a special session.
11	MR. FOLTZ: Mr. Osborne brought it to my
12	attention and I believe this is not a special
13	committee meeting.
14	MR. PETERS: I won't classify it even though
15	it's highlighted, it's per our rules.
16	MR. FOLTZ: Thank you.
17	MR. PETERS: It's not a special council
18	meeting, so yes.
19	MR. FOLTZ: I'm make a motion to amend the
20	agenda.
21	MR. PETERS: Motion and second to amend to
22	allow Pat
23	MR. REVOLDT: Moved, and I'll second.
24	MR. PETERS: All in favor?
25	("Aye" in unison.)

1	MR. PETERS: Opposed? Okay. Motion carries.
2	MS. KIESLING: I'm just going to go home
3	because the meeting is going to end; right? I'm not
4	sticking around.
5	MR. PETERS: Oh, yeah, you guys can't be
6	here.
7	MR. FONTE: Do we leave or sit back there?
8	MR. PETERS: We've got four to
9	MS. KIESLING: I'm not staying back there.
10	MR. PETERS: What's two minutes? Whatever.
11	Do whatever. We've got four here to adjourn. But
12	you guys have to get out of the room.
13	MS. KIESLING: I'm leaving.
14	MR. FONTE: Hold on. I've been getting
15	kicked out a lot lately.
16	MS. KIESLING: Poor Dom.
17	MR. REVOLDT: What's that tell you?
18	MR. FONTE: I don't know. What does that
19	tell me?
20	(Members Fonte and Kiesling not present.)
21	MR. PETERS: All right, Patrick. The floor
22	is yours.
23	MR. DEORIO: I just just wanted to let the
24	council know that we did receive, you know, a few
25	submissions for the request for proposal on the

municipal golf course. We are in the process of interviewing those applicants. We should finish that in the next two or three days. Be this week for sure. And then once that process is finished, we will come back to council with the full report of where we're at. But I wanted to just kind of get a little sense of it, if you wouldn't mind opining, on that it's — it's possible, depending on the outcome of who was chosen, that we may need an option for an interim agreement until a contract can be finalized. So we want the final contract to go through the legislative process that we have. To do that, we may need to have an option to enter an interim agreement.

MR. HELD: Interim management agreement.

MR. DEORIO: Interim management agreement in the event, depending who's chosen. So I just wanted to see if that's something that the council would support, the administration going that direction if need be.

MRS. WERREN: Sounds good.

MR. FOX: Patrick, I think there is a need, because we talked about it so much with the groups, the rationale behind this is that you don't want a gap. In that if the current one is not chosen — if the current one is chosen, there's no doubt. But if

1	it's not chosen then there's going to be this
2	transition period. And I think that's what this
3	this gap-filler type of contract would be, to make
4	sure that the weddings and the graduations and the
5	golf and
6	MRS. WERREN: That makes sense.
7	MR. FOX: all the functions is covered
8	through a transition.
9	MRS. WERREN: Got it. You're the lead.
10	Sounds good.
11	MR. DEORIO: That was all.
12	MRS. WERREN: All right, Jeff.
13	MR. DEORIO: So Daryl and Jeff?
14	MR. PETERS: I'm okay with it. I'm just
15	looking at the legislative schedule here. So
16	MR. DEORIO: On the interim side, this would
17	be a matter that would be well below the threshold
18	that we would have to come to council to get.
19	MR. FOLTZ: Okay. You don't need council
20	mitigation.
21	MR. DEORIO: I didn't want to operate in the
22	dark and I wanted council to be aware. So is that
23	MR. HELD: So really what Patrick is asking
24	for, is as they're going through the companies that
25	have turned in these proposals, depending what the

1	outcome is and what decision is made with Patrick and
2	Cathy and Laura and Tim as they're reviewing this and
3	other members of council that are on there, that, you
4	know, we'll have to be prepared to have an interim
5	possibly have the option of an interim management
6	agreement. So what Patrick's asking for is just a
7	voice vote in support of that. We don't need council
8	action but he just wants to make sure he's keeping
9	everybody apprised.
10	MRS. WERREN: Got it.
11	MR. HELD: And he has the support to handle
12	this.
13	MR. FOLTZ: And keeping the facility open and
14	honoring the contracts, you know, golf leagues that
15	are already there. That is the main objective.
16	MRS. WERREN: Yeah.
17	MR. PETERS: Dave, do you have anything else?
18	MR. REVOLDT: I move a voice vote to
19	authorize the administration to enter into an interim
20	contract below the
21	MR. FOLTZ: Normal bid.
22	MR. REVOLDT: normal bid requirement.
23	MR. PETERS: Is there a second?
24	MR. FOLTZ: Second.
25	MR. PETERS: Member Werren?

1	MRS. WERREN: Yes.
2	MR. PETERS: Member Revoldt?
3	MR. REVOLDT: Yes.
4	MR. PETERS: Member Foltz?
5	MR. FOLTZ: Yes.
6	MR. PETERS: Member Peters votes yes. Okay.
7	MR. REVOLDT: Motion to adjourn.
8	MR. PETERS: Motion to adjourn.
9	MRS. WERREN: Motion to adjourn. Second.
10	MR. PETERS: All favor?
11	("Aye" in unison.)
12	MR. PETERS: Opposed? We are adjourned.
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14	(Meeting adjourned at 9:17 p.m.)
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18	Attest:
19	Land Ber Sound All St
20	Laura E. Brown Director Finance City Council President
21	Director Finance City Council Flesident
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1	CERTIFICATE
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3	
4	STATE OF OHIO))SS
5	STARK COUNTY)
6	I, Laurie Maryl Jonas, a Registered Merit Reporter and Notary Public in and for the State of Ohio, duly
7	commissioned and qualified, do hereby certify that this meeting was by me reduced to Stenotype and afterwards
8	prepared and produced by means of Computer-Aided Transcription, and that the foregoing is a true and
9	correct transcription.
10	I further certify that this hearing was taken at the time and place in the foregoing caption specified.
11	I further certify that I am not a relative,
12	employee of or attorney for any party or counsel, or otherwise financially interested in the event of this
13	action.
14	I do further certify that I am not, nor is the court reporting firm with which I am affiliated, under a
15	contract as defined in Civil Rule 28(D).
16 17	IN WITNESS WHEREOF, I have hereunto set my hand and affixed my seal of office at Canton, Ohio, on this 6th day of May, 2019.
18	day of hay, 2013.
19	Laurie Maryl Jonas
20	Laurie Maryl Jonas, RMR & Notary Public. My commission expires January 6, 2022.
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